



SECOND QUARTER

# 2023 EARNINGS CONFERENCE CALL

August 2, 2023

# FORWARD LOOKING STATEMENTS AND NON-GAAP MEASURES

**Safe Harbor Statement:** This presentation includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, as amended. Words or phrases such as, "may," "should," "expects," "could," "intends," "plans," "anticipates," "estimates," "believes," "forecasts," "predicts" or other similar expressions are intended to identify forward-looking statements, which include, without limitation, earnings forecasts, statements relating to our business strategy and statements of expectations, beliefs, future plans and strategies and anticipated developments concerning our industry, business, operations and financial performance and condition

The forward-looking statements included in this presentation are based on our current expectations, projections, estimates and assumptions. These statements are only predictions, not guarantees. Such forward-looking statements are subject to numerous risks and uncertainties that are difficult to predict. These risks and uncertainties may cause actual results to differ materially from what is forecast in such forward-looking statements, and include, without limitation, the following: the impact of the global outbreak of COVID-19 on our business and operations; global supply chain disruptions and the current inflationary environment could adversely affect the efficiency of our manufacturing and increase the cost of providing our products to customers; a portion of our bookings may not lead to completed sales, and our ability to convert bookings into revenues at acceptable profit margins; changes in global economic conditions and the potential for unexpected cancellations or delays of customer orders in our reported backlog; our dependence on our customers' ability to make required capital investment and maintenance expenditures; if we are not able to successfully execute and realize the expected financial benefits from any restructuring and realignment initiatives, our business could be adversely affected; the substantial dependence of our sales on the success of the oil and gas, chemical, power generation and water management industries; the adverse impact of volatile raw materials prices on our products and operating margins; economic, political and other risks associated with our international operations, including military actions, trade embargoes, epidemics or pandemics or changes to tariffs or trade agreements that could affect customer markets, particularly North African, Latin American, Asian and Middle Eastern markets and global oil and gas producers, and non-compliance with U.S. export/re-export control, foreign corrupt practice laws, economic sanctions and import laws and regulations; increased aging and slower collection of receivables, particularly in Latin America and other emerging markets; our exposure to fluctuations in foreign currency exchange rates, including in hyperinflationary countries such as Venezuela and Argentina; potential adverse consequences resulting from litigation to which we are a party, such as litigation involving asbestos-containing material claims; expectations regarding acquisitions and the integration of acquired businesses; the potential adverse impact of an impairment in the carrying value of goodwill or other intangible assets; our dependence upon third-party suppliers whose failure to perform timely could adversely affect our business operations; the highly competitive nature of the markets in which we operate; environmental compliance costs and liabilities; potential work stoppages and other labor matters; access to public and private sources of debt financing; our inability to protect our intellectual property in the U.S., as well as in foreign countries; obligations under our defined benefit pension plans; our internal control over financial reporting may not prevent or detect misstatements because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud; the recording of increased deferred tax asset valuation allowances in the future or the impact of tax law changes on such deferred tax assets could affect our operating results; our information technology infrastructure could be subject to service interruptions, data corruption, cyber-based attacks or network security breaches, which could disrupt our business operations and result in the loss of critical and confidential information; ineffective internal controls could impact the accuracy and timely reporting of our business and financial results; and other factors described from time to time in our filings with the Securities and Exchange Commission.

All forward-looking statements included in this presentation are based on information available to us on the date hereof, and we assume no obligation to update any forward-looking statement.

The Company reports its financial results in accordance with U.S. generally accepted accounting principles (GAAP). However, management believes that non-GAAP financial measures which exclude certain non-recurring items present additional useful comparisons between current results and results in prior operating periods, providing investors with a clearer view of the underlying trends of the business. Management also uses these non-GAAP financial measures in making financial, operating, planning and compensation decisions and in evaluating the Company's performance. Throughout our materials we refer to non-GAAP measures as "Adjusted." Non-GAAP financial measures, which may be inconsistent with similarly captioned measures presented by other companies, should be viewed in addition to, and not as a substitute for, the Company's reported results prepared in accordance with GAAP.

We have provided tables in the appendix that reconcile these non-GAAP measures to their corresponding GAAP-based measures.



**Leveraged strong revenue growth of 22.5% to drive Adjusted EPS\* of \$0.52**

**Bookings of \$1.11 billion marks the sixth consecutive quarter over \$1 billion**

Driven primarily by 12.3% aftermarket growth

**Adjusted gross margins\* increased 190 bps to 30.3% versus prior year**

**Adjusted operating margins\* increased 320 bps to 10.4% versus prior year**

Sequential adjusted incremental operating margin of 32%

**Continued progress on 3D growth strategy to Diversify, Decarbonize and Digitize**

Quarter included record Energy Transition bookings

**Increased full-year 2023 revenue and adjusted EPS guidance ranges**

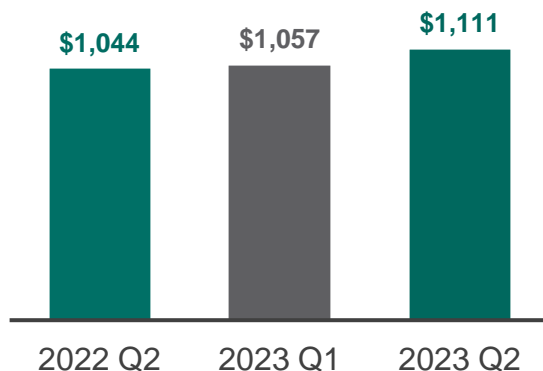
\* See appendix for reconciliation to corresponding GAAP-based measure



**Valtek Control Valves for Critical Service Application**

## BOOKINGS

\$ millions

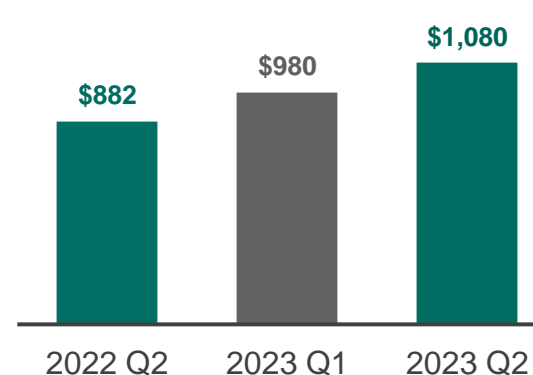


**MRO and Aftermarket bookings continued at near record levels**

- Record AM bookings of \$591 million marked the 7th consecutive quarter over \$500 million

## SALES

\$ millions

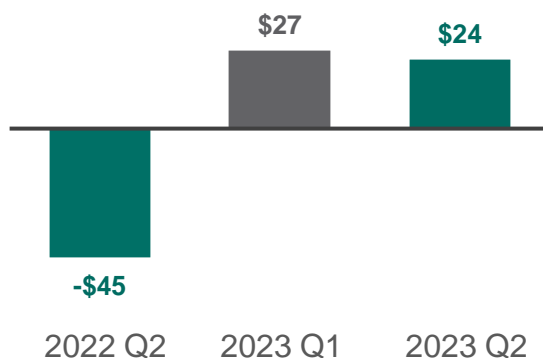


**Revenue increased 22.5% versus prior year – Highest revenue level since 2015**

- Expect full-year 2023 revenue growth of 16%-18% including modest currency benefit at current rates

## OPERATING CASH FLOW

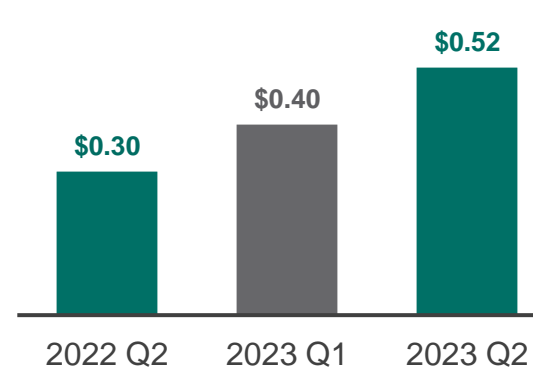
\$ millions



**Positive operating cash flow in the seasonally impacted first half**

- Expect strong traditional second half operating cash flow as we deliver our \$2.8 billion backlog

## ADJUSTED EPS\*



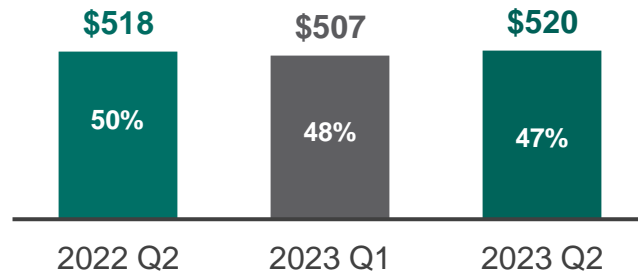
**Adjusted EPS of \$0.52 on continued operating momentum**

- Increased 2023 full year adjusted EPS range to \$1.85-\$2.00, representing 75% year-over-year growth at mid-point

\* See appendix for reconciliation to corresponding GAAP-based measure

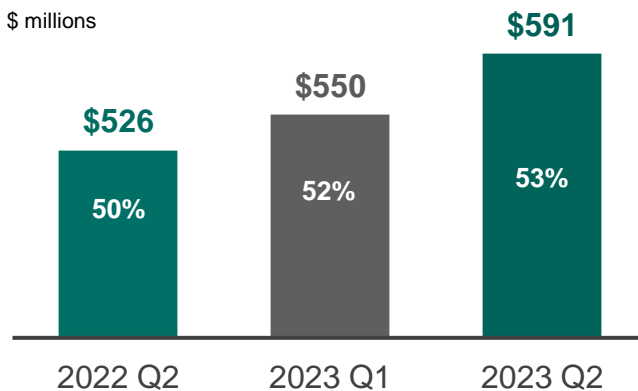
## ORIGINAL EQUIPMENT

\$ millions



## AFTERMARKET

\$ millions



### OIL & GAS – 37%

- Multi-year investment cycle driven by international activity
- LNG outlook remains elevated on the back of energy security
- Downstream MRO and aftermarket spending to support higher asset utilization
- Decarbonization efforts and initiatives accelerating



### CHEMICAL – 22%

- Middle East and Asia driving capacity expansion activity
- Significant investment to support recyclables and circular economy initiatives
- Specialty chemical applications continue to grow



### POWER – 10%

- Energy security driving power sector growth
- Nuclear activity continues to build with both greenfield in Europe and Asia as well as life extensions in North America and Europe
- Renewable power continues to play a larger part of the energy mix

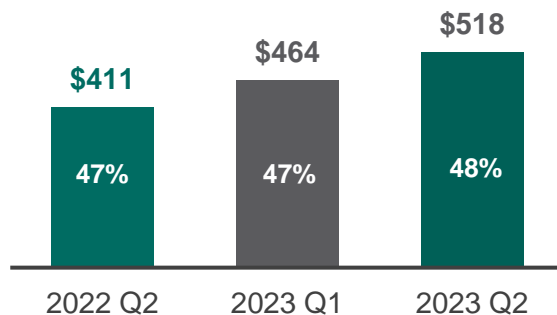


### GENERAL INDUSTRIES – 27% & WATER – 4%

- Outlook for industrial and advanced water applications continues to grow
- Distribution channel up modestly since 2020 driven by broad industrial activity

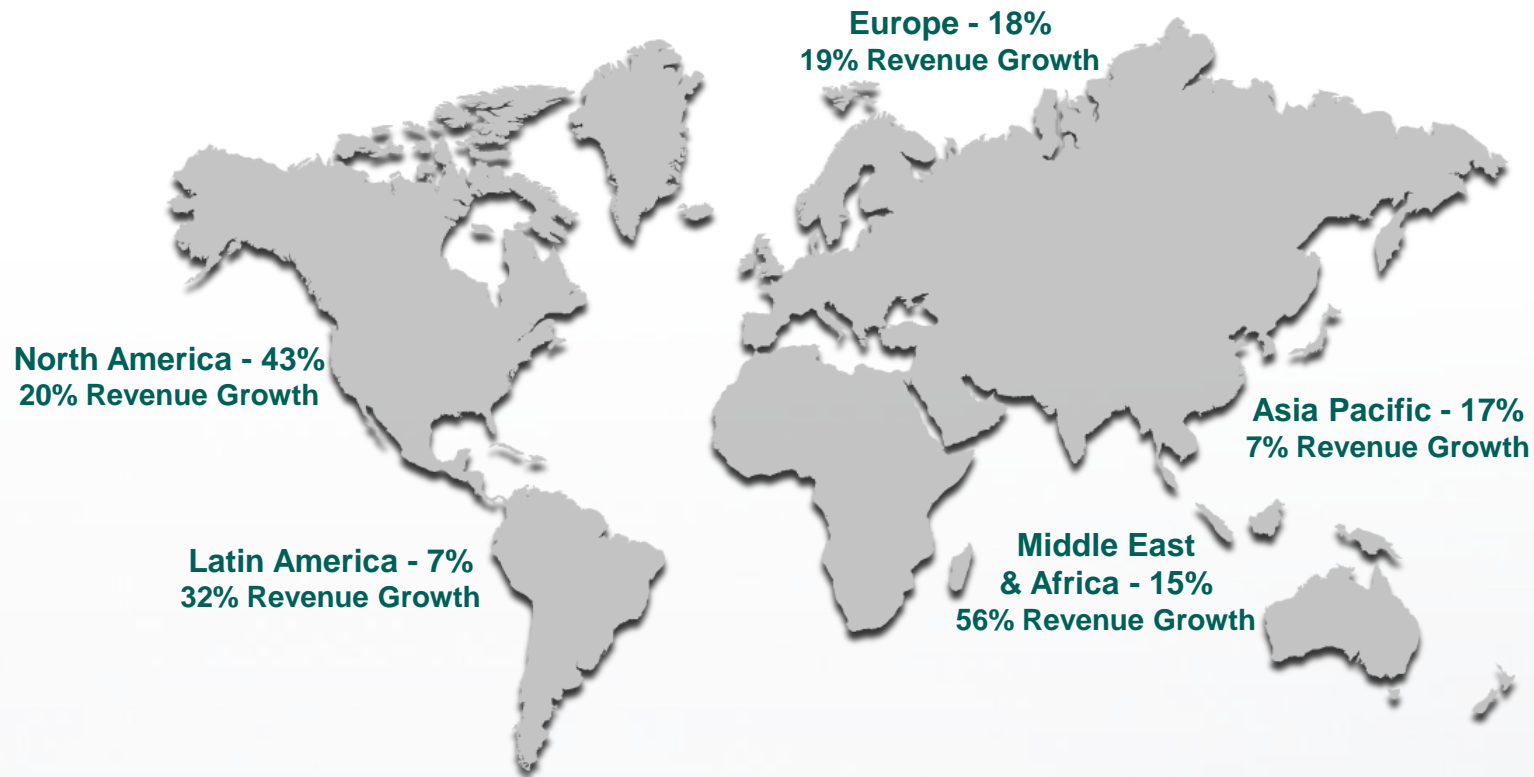
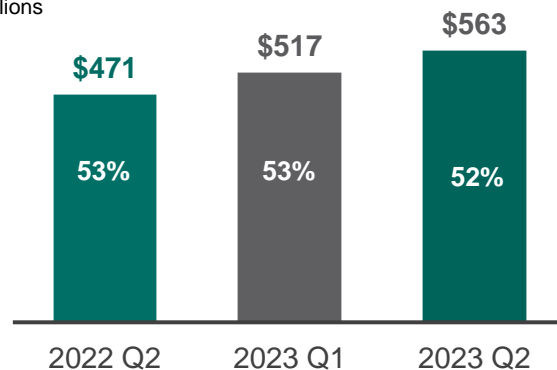
## ORIGINAL EQUIPMENT

\$ millions



## AFTERMARKET

\$ millions



**Strong revenue growth across all regions**



	FPD		FCD	
	<u>As Reported</u>	<u>Year-over-Year</u>	<u>As Reported</u>	<u>Year-over-Year</u>
Bookings	<b>\$760.0</b>	<b>5.9%</b>	<b>\$359.7</b>	<b>9.0%</b>
Adjusted Gross Margin*	<b>29.9%</b>	<b>-10 bps</b>	<b>30.3%</b>	<b>+30 bps</b>
Adjusted SG&A as % of Sales*	<b>17.2%</b>	<b>-420 bps</b>	<b>17.0%</b>	<b>-50 bps</b>
Adjusted Operating Margin*	<b>13.2%</b>	<b>+380 bps</b>	<b>13.3%</b>	<b>+80 bps</b>
Book-to-Bill	<b>0.99x</b>		<b>1.13x</b>	

**Improved execution drove strong adjusted operating margin increase across both segments**

\* See appendix for reconciliation to corresponding GAAP-based measure

Guidance Metric	Revised 2023 Guidance	Prior 2023 Guidance
Revenue Growth	Up 16.0% - 18.0%	Up 10% - 12.0%
Reported EPS	\$1.40 - \$1.65	\$1.40 - \$1.65
Adjusted EPS <sup>[2]</sup>	\$1.85 - \$2.00	\$1.65 - \$1.85
EUR Rate <sup>[3]</sup>	Current Levels	~1.10
Adjusted Tax Rate	~20%	18% - 20%
Capital Expenditures	\$75 - \$85 million	\$75 - \$85 million
Net Interest Expense	~\$60 million	\$55 - \$60 million

**Continued operating momentum drove revenue and adjusted EPS guidance increase**

[1] As of August 2, 2023 – Guidance excludes any contribution from the expected acquisition of Velan Inc. (Prior Guidance as of May 2, 2023)

[2] 2023 Reported and Adjusted EPS guidance assumes 131.8 million diluted shares

[3] Adjusted EPS guidance excludes identified realignment charges of approximately \$40 million, below-the-line FX impact and other potential specific discrete items





## DIVERSIFICATION



### **Diversify – Feeding the World Through Innovative Applications**

Supplying liquid ring vacuum pumps to support processing of edible oils and fats

Enabling our customer to deliver products for diverse uses such as cooking oils, meat alternatives, and non-dairy products



## DECARBONIZATION



### **Decarbonize – Increasing Renewable Capabilities in Europe**

Pumps and valves will be utilized for the expansion of renewable products and sustainable aviation fuel refinery

Refinery expansion will nearly double its total renewable products capacity



## DIGITIZATION



### **Digitize – Delivering Reliable World Class Capabilities**

Flowserve won several RedRaven monitoring contracts for three European chemical facilities to improve asset uptime and reliability



## Climate

**Climate** outlines our commitment to enabling a clean energy future and is embedded in our operations, technologies and capabilities through our 3D strategy that enable our customers' ESG goals.



Reached 80% of our 2030 carbon emissions reduction goal

Achieved nearly \$140 million in energy transition bookings in 2022

Strategic partnerships and collaborations in hydrogen fueling, LNG, CCUS and recyclables



## Culture

**Culture** is rooted in our belief that the collective energy of our people sets us apart. We are committed to strengthening our purpose and values driven culture and investing in our people and our communities.



Trained over 2,000 People Leaders through our Leadership in Motion program

Invested over \$500,000 in local communities where we operate around the world through Flowserve Cares



## Core Responsibility

**Core Responsibility** represents how we conduct business ethically and in accordance with laws and regulations around the world.



Delivered record safety performance, recording first ever incident-free month with no recordable injuries at any Flowserve sites

Launched more than 20 new and redesigned products that directly align with our 3D strategy

**Consistent and improving operating performance driving strong revenue and earnings growth allowing Flowserve to upgrade full year guidance for the second time this year**

**3D strategy continues to position Flowserve exceptionally well to capitalize on the existing market conditions**

**Substantial backlog and strong MRO and aftermarket activity support revenue growth through 2024**

**New organization design and cost action plan will simplify the organization, drive better accountability, and enhance our overall cost competitiveness**

**Expect traditional improvement in operating cash flow in the second half of the year**

**3D strategic growth combined with improved operating performance drives enhanced shareholder value**





**FLowsERVE**<sup>®</sup>





# Appendix

## Consolidated Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands, except per share data)

Three Months Ended June 30, 2023	Gross Profit	Selling, General & Administrative Expense	Operating Income	Other Income (Expense), Net	Income Taxes	Net Earnings (Loss)	Effective Tax Rate	Diluted EPS
<b>Reported</b>	<b>\$ 322,760</b>	<b>\$ 230,082</b>	<b>\$ 96,648</b>	<b>\$ (5,543)</b>	<b>\$ 21,304</b>	<b>\$ 51,203</b>	<b>27.9%</b>	<b>\$ 0.39</b>
<i>Reported as a percent of sales (1)</i>	<i>29.9%</i>	<i>21.3%</i>	<i>8.9%</i>	<i>-0.5%</i>	<i>2.0%</i>	<i>4.7%</i>		
Realignment charges (a)	4,106	(7,445)	11,551	-	2,982	8,569	25.8%	0.07
Acquisition and integration-related (b)	-	(2,856)	2,856	-	732	2,124	25.6%	0.02
Discrete asset write-downs (c)	796	(1,038)	1,834	-	479	1,355	26.1%	0.01
Below-the-line foreign exchange impacts (d)	-	-	-	4,758	(156)	4,914	-3.3%	0.04
<b>Adjusted</b>	<b>\$ 327,662</b>	<b>\$ 218,743</b>	<b>\$ 112,889</b>	<b>\$ (785)</b>	<b>\$ 25,341</b>	<b>\$ 68,165</b>	<b>26.0%</b>	<b>\$ 0.52</b>
<i>Adjusted as a percent of sales (1)</i>	<i>30.3%</i>	<i>20.2%</i>	<i>10.4%</i>	<i>-0.1%</i>	<i>2.3%</i>	<i>6.3%</i>		

(1) As a percent of Q2 2023 sales of \$1,080,376

(a) Charges represent realignment costs incurred as a result of realignment programs

(b) Charges represent acquisition and integration-related costs associated with the pending acquisition of Velan Inc.

(c) Charge represents a further expense of \$1,834 associated with a sales contract that was initially reserved for in 2017

(d) Below-the-line foreign exchange impacts represent the remeasurement of foreign exchange derivative contracts as well as the remeasurement of assets and liabilities that are denominated in a currency other than a site's respective functional currency



## Consolidated Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands, except per share data)

Six Months Ended June 30, 2023	Gross Profit	Selling, General & Administrative Expense	Operating Income	Other Income (Expense), Net	Income Taxes	Net Earnings (Loss)	Effective Tax Rate	Diluted EPS
<b>Reported</b>	<b>\$ 619,591</b>	<b>\$ 474,359</b>	<b>\$ 153,835</b>	<b>\$ (13,562)</b>	<b>\$ 25,757</b>	<b>\$ 77,970</b>	<b>23.2%</b>	<b>\$ 0.59</b>
<i>Reported as a percent of sales (1)</i>	<i>30.1%</i>	<i>23.0%</i>	<i>7.5%</i>	<i>-0.7%</i>	<i>1.2%</i>	<i>3.8%</i>		
Realignment charges (a)	4,308	(24,122)	28,430	-	6,166	22,264	21.7%	0.17
Acquisition and integration-related (b)	-	(5,952)	5,952	-	1,554	4,398	26.1%	0.03
Discrete asset write-downs (c)(d)(e)	1,969	(3,955)	5,924	-	1,517	4,407	25.6%	0.03
Below-the-line foreign exchange impacts (f)	-	-	-	12,164	393	11,771	3.2%	0.09
<b>Adjusted</b>	<b>\$ 625,868</b>	<b>\$ 440,330</b>	<b>\$ 194,141</b>	<b>\$ (1,398)</b>	<b>\$ 35,387</b>	<b>\$ 120,810</b>	<b>21.7%</b>	<b>\$ 0.92</b>
<i>Adjusted as a percent of sales (1)</i>	<i>30.4%</i>	<i>21.4%</i>	<i>9.4%</i>	<i>-0.1%</i>	<i>1.7%</i>	<i>5.9%</i>		

(1) As a percent of YTD 2023 sales of \$2,060,681

(a) Charges represent realignment costs incurred as a result of realignment programs of which \$7,601 is non-cash

(b) Charges represent acquisition and integration-related costs associated with the pending acquisition of Velan Inc.

(c) Charge represents a further expense of \$1,834 associated with a sales contract that was initially reserved for in 2017 (Gross Profit impact of \$796, SG&A impact of \$1,038)

(d) Charge represents a further \$1,173 non-cash write-down of inventory associated with a customer sales contract that was originally be uncollectible in 2021

(e) Charge represents a \$2,917 non-cash write-down of a licensing agreement

(f) Below-the-line foreign exchange impacts represent the remeasurement of foreign exchange derivative contracts as well as the remeasurement of assets and liabilities that are denominated in a currency other than a site's respective functional currency

## Consolidated Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands, except per share data)

Three Months Ended June 30, 2022	Gross Profit	Selling, General & Administrative Expense	Operating Income	Other Income (Expense), Net	Income Taxes	Net Earnings (Loss)	Effective Tax Rate	Diluted EPS
<b>Reported</b>	<b>\$ 249,829</b>	<b>\$ 194,606</b>	<b>\$ 60,332</b>	<b>\$ 7,589</b>	<b>\$ 11,618</b>	<b>\$ 44,777</b>	<b>20.1%</b>	<b>\$ 0.34</b>
<i>Reported as a percent of sales (1)</i>	28.3%	22.1%	6.8%	0.9%	1.3%	5.1%		
Realignment charges (a)	467	(62)	529	-	101	428	19.1%	0.00
Discrete asset write-downs (b)	-	(3,036)	3,036	-	729	2,307	24.0%	0.02
Below-the-line foreign exchange impacts (c)	-	-	-	(10,112)	(2,064)	(8,048)	20.4%	-0.06
<b>Adjusted</b>	<b>\$ 250,296</b>	<b>\$ 191,508</b>	<b>\$ 63,897</b>	<b>\$ (2,523)</b>	<b>\$ 10,384</b>	<b>\$ 39,464</b>	<b>20.3%</b>	<b>\$ 0.30</b>
<i>Adjusted as a percent of sales (1)</i>	28.4%	21.7%	7.2%	-0.3%	1.2%	4.5%		

(1) As a percent of Q2 2022 sales of \$882,222

(a) Charges represent realignment costs incurred as a result of realignment programs

(b) Charge represents a non-cash asset write-down associated with the impairment of a trademark

(c) Below-the-line foreign exchange impacts represent the remeasurement of foreign exchange derivative contracts as well as the remeasurement of assets and liabilities that are denominated in a currency other than a site's respective functional currency

## Consolidated Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands, except per share data)

Six Months Ended June 30, 2022	Gross Profit	Selling, General & Administrative Expense	Operating Income	Other Income (Expense), Net	Income Taxes	Net Earnings (Loss)	Effective Tax Rate	Diluted EPS
<b>Reported</b>	<b>\$ 459,477</b>	<b>\$ 400,816</b>	<b>\$ 67,700</b>	<b>\$ (524)</b>	<b>\$ 14,800</b>	<b>\$ 28,960</b>	<b>31.4%</b>	<b>\$ 0.22</b>
<i>Reported as a percent of sales (1)</i>	<i>27.0%</i>	<i>23.5%</i>	<i>4.0%</i>	<i>0.0%</i>	<i>0.9%</i>	<i>1.7%</i>		
Realignment charges (a)	269	139	130	-	27	103	20.8%	0.00
Discrete asset write-downs (b)(c)	10,053	(13,229)	23,282	-	(70)	23,352	-0.3%	0.18
Below-the-line foreign exchange impacts (d)	-	-	-	(4,418)	(1,031)	(3,387)	23.3%	-0.03
<b>Adjusted</b>	<b>\$ 469,799</b>	<b>\$ 387,726</b>	<b>\$ 91,112</b>	<b>\$ (4,942)</b>	<b>\$ 13,726</b>	<b>\$ 49,028</b>	<b>20.7%</b>	<b>\$ 0.37</b>
<i>Adjusted as a percent of sales (1)</i>	<i>27.6%</i>	<i>22.8%</i>	<i>5.3%</i>	<i>-0.3%</i>	<i>0.8%</i>	<i>2.9%</i>		

(1) As a percent of YTD 2022 sales of \$1,703,280

(a) Charges represent realignment costs incurred as a result of realignment programs of which \$259 is non-cash

(b) Charge represents a \$3,096 discrete asset write-down associated with the impairment of a trademark

(c) Charges represent a \$20,246 reserve of Russia-related financial exposures (Gross Profit impact of \$10,053, SG&A impact of \$10,193)

(d) Below-the-line foreign exchange impacts represent the remeasurement of foreign exchange derivative contracts as well as the remeasurement of assets and liabilities that are denominated in a currency other than a site's respective functional currency





# Flowserve Pump Division Q2 2023 Segment Results

## Segment Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands)

### Flowserve Pump Division

Three Months Ended June 30, 2023	Gross Profit	Selling, General & Administrative Expense	Operating Income	Three Months Ended June 30, 2022	Gross Profit	Selling, General & Administrative Expense	Operating Income
<b>Reported</b>	<b>\$ 226,814</b>	<b>\$ 132,780</b>	<b>\$ 98,003</b>	<b>Reported</b>	<b>\$ 183,959</b>	<b>\$ 131,722</b>	<b>\$ 57,346</b>
<i>Reported as a percent of sales (1)</i>	29.6%	17.3%	12.8%	<i>Reported as a percent of sales (1)</i>	29.9%	21.4%	9.3%
Realignment charges (a)	953	(17)	970	Realignment charges (a)	379	(2)	381
Discrete asset write-downs (b)	796	(1,038)	1,834	Discrete asset write-downs	-	-	-
<b>Adjusted</b>	<b>\$ 228,563</b>	<b>\$ 131,725</b>	<b>\$ 100,807</b>	<b>Adjusted</b>	<b>\$ 184,338</b>	<b>\$ 131,720</b>	<b>\$ 57,727</b>
<i>Adjusted as a percent of sales (1)</i>	29.9%	17.2%	13.2%	<i>Adjusted as a percent of sales (1)</i>	30.0%	21.4%	9.4%

(1) As a percent of Q2 2023 sales of \$765,381 and Q2 2022 sales of \$614,870

(a) Charges represent realignment costs incurred as a result of realignment programs

(b) Charge represents a further expense of \$1,834 associated with a sales contract that was initially reserved for in 2017



# Flowserve Pump Division YTD 2023 Segment Results

## Segment Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited) (Amounts in thousands)

### Flowserve Pump Division

Six Months Ended June 30, 2023	Gross Profit	Selling, General & Administrative Expense	Operating Income	Six Months Ended June 30, 2022	Gross Profit	Selling, General & Administrative Expense	Operating Income
<b>Reported</b>	<b>\$ 448,241</b>	<b>\$ 279,759</b>	<b>\$ 177,076</b>	<b>Reported</b>	<b>\$ 340,903</b>	<b>\$ 271,523</b>	<b>\$ 78,347</b>
<i>Reported as a percent of sales (1)</i>	<i>30.6%</i>	<i>19.1%</i>	<i>12.1%</i>	<i>Reported as a percent of sales (1)</i>	<i>28.6%</i>	<i>22.8%</i>	<i>6.6%</i>
Realignment charges (a)	1,343	(2,067)	3,410	Realignment charges (a)	296	(77)	373
Discrete asset write-downs (b)(c)(d)	1,969	(3,955)	5,924	Discrete asset write-downs (e)	8,939	(9,111)	18,050
<b>Adjusted</b>	<b>\$ 451,553</b>	<b>\$ 273,737</b>	<b>\$ 186,410</b>	<b>Adjusted</b>	<b>\$ 350,138</b>	<b>\$ 262,335</b>	<b>\$ 96,770</b>
<i>Adjusted as a percent of sales (1)</i>	<i>30.8%</i>	<i>18.7%</i>	<i>12.7%</i>	<i>Adjusted as a percent of sales (1)</i>	<i>29.4%</i>	<i>22.0%</i>	<i>8.1%</i>

(1) As a percent of YTD 2023 sales of \$1,465,497 and YTD 2022 sales of \$1,190,454

(a) Charges represent realignment costs incurred as a result of realignment programs

(b) Charge represents a further expense of \$1,834 associated with a sales contract initially reserved for in 2017 (Gross Profit impact of \$796, SG&A impact of \$1,038)

(c) Charge represents a further \$1,173 non-cash write-down of inventory associated with a customer sales contract that was originally determined to be uncollectible in 2020

(d) Charge represents a \$2,917 non-cash write-down of a licensing agreement

(e) Charges represent the reserve of Russia-related financial exposures



# Flow Control Division Q2 2023 Segment Results

## Segment Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands)

### Flow Control Division

Three Months Ended June 30, 2023	Selling, General & Administrative			Three Months Ended June 30, 2022	Selling, General & Administrative		
	Gross Profit	Expense	Operating Income		Gross Profit	Expense	Operating Income
<b>Reported</b>	<b>\$ 93,058</b>	<b>\$ 56,943</b>	<b>\$ 36,115</b>	<b>Reported</b>	<b>\$ 80,324</b>	<b>\$ 49,955</b>	<b>\$ 30,369</b>
<i>Reported as a percent of sales (1)</i>	29.3%	17.9%	11.4%	<i>Reported as a percent of sales (1)</i>	29.9%	18.6%	11.3%
Realignment charges (a)	3,153	-	3,153	Realignment charges (a)	88	(33)	121
Acquisition and integration-related (b)	-	(2,856)	2,856	Acquisition and integration-related	-	-	-
Discrete asset write-downs	-	-	-	Discrete asset write-downs (c)	-	(3,036)	3,036
<b>Adjusted</b>	<b>\$ 96,211</b>	<b>\$ 54,087</b>	<b>\$ 42,124</b>	<b>Adjusted</b>	<b>\$ 80,412</b>	<b>\$ 46,886</b>	<b>\$ 33,526</b>
<i>Adjusted as a percent of sales (1)</i>	30.3%	17.0%	13.3%	<i>Adjusted as a percent of sales (1)</i>	30.0%	17.5%	12.5%

(1) As a percent of Q2 2023 sales of \$317,710 and Q2 2022 sales of \$268,406

(a) Charges represent realignment costs incurred as a result of realignment programs

(b) Charges represent acquisition and integration-related costs associated with the pending acquisition of Velan Inc.

(c) Charge represents a non-cash asset write-down associated with the impairment of a trademark



# Flow Control Division YTD 2023 Segment Results

## Segment Reconciliation of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measure (Unaudited)

(Amounts in thousands)

### Flow Control Division

Six Months Ended June 30, 2023	Gross Profit	Selling, General & Administrative Expense	Operating Income	Six Months Ended June 30, 2022	Gross Profit	Selling, General & Administrative Expense	Operating Income
<b>Reported</b>	<b>\$ 173,351</b>	<b>\$ 118,702</b>	<b>\$ 54,649</b>	<b>Reported</b>	<b>\$ 139,840</b>	<b>\$ 94,234</b>	<b>\$ 45,606</b>
<i>Reported as a percent of sales (1)</i>	<i>28.9%</i>	<i>19.8%</i>	<i>9.1%</i>	<i>Reported as a percent of sales (1)</i>	<i>27.1%</i>	<i>18.3%</i>	<i>8.8%</i>
Realignment charges (a)	3,164	(8,906)	12,070	Realignment charges (a)	34	(50)	84
Acquisition and integration-related (b)	-	(5,952)	5,952	Acquisition and integration-related	-	-	-
Discrete asset write-downs	-	-	-	Discrete asset write-downs (c)(d)	1,114	(4,118)	5,232
<b>Adjusted</b>	<b>\$ 176,515</b>	<b>\$ 103,844</b>	<b>\$ 72,671</b>	<b>Adjusted</b>	<b>\$ 140,988</b>	<b>\$ 90,066</b>	<b>\$ 50,922</b>
<i>Adjusted as a percent of sales (1)</i>	<i>29.5%</i>	<i>17.3%</i>	<i>12.1%</i>	<i>Adjusted as a percent of sales (1)</i>	<i>27.3%</i>	<i>17.4%</i>	<i>9.9%</i>

(1) As a percent of YTD 2023 sales of \$599,326 and YTD 2022 sales of \$516,261

(a) Charges represent realignment costs incurred as a result of realignment programs of which \$4 is non-cash.

(b) Charges represent acquisition and integration-related costs associated with the pending acquisition of Velan Inc.

(c) Charges represent the reserve of Russia-related financial exposures of \$2,196 (Gross Profit impact of \$1,114, SG&A impact of \$1,082)

(d) Charge represents a non-cash asset write-down of \$3,036 associated with the impairment of a trademark.

## Flowserve Pump Division

(\$ millions)		Q2 2023	Q2 2022	Delta (%)	Constant FX(%)*	YTD 2023	YTD 2022	Delta (%)	Constant FX(%)*
Bookings Mix **	OE	251	263	-5%	-6%	503	587	-14%	-14%
		33%	37%	(400) bps		34%	39%	(500) bps	
	AM	509	455	12%	13%	985	926	6%	8%
		67%	63%	400 bps		66%	61%	500 bps	
Sales Mix **	OE	284	213	34%	33%	537	414	30%	31%
		37%	35%	200 bps		37%	35%	200 bps	
	AM	481	402	20%	20%	928	777	20%	21%
		63%	65%	(200) bps		63%	65%	(200) bps	

## Flow Control Division

(\$ millions)		Q2 2023	Q2 2022	Delta (%)	Constant FX(%)*	YTD 2023	YTD 2022	Delta (%)	Constant FX(%)*
Bookings Mix **	OE	274	257	7%	8%	530	478	11%	13%
		76%	78%	(200) bps		77%	77%	- bps	
	AM	86	73	18%	18%	162	146	11%	12%
		24%	22%	200 bps		23%	23%	- bps	
Sales Mix **	OE	235	199	18%	20%	447	382	17%	19%
		74%	74%	- bps		75%	74%	100 bps	
	AM	82	69	19%	19%	153	134	14%	15%
		26%	26%	- bps		25%	26%	(100) bps	

\* Constant FX represents the year over year variance assuming 2023 results at 2022 monthly FX rates

\*\* Gross bookings and sales do not include interdivision eliminations



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