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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

FOR THE QUARTER ENDED SEPTEMBER 30, 2003

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_.

Commission file number 1-13179

**FLOWERVE CORPORATION**

(Exact name of registrant as specified in its charter)

**New York**  
(State or other jurisdiction of organization)

**31-0267900**  
(I.R.S. Employer Incorporation or  
Identification No.)

**222 W. Las Colinas Boulevard  
Suite 1500, Irving**  
(Address of principal executive offices)

**75039**  
(Zip Code)

Registrant's telephone number, including area code: **(972) 443-6500**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12B-2 of the Exchange Act). Yes ☒ No ☐

**Shares of Common Stock, \$1.25 par value,**  
outstanding as of November 1, 2003

55,259,751

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## Part I. FINANCIAL INFORMATION

### Item 1. Financial Statements

#### FLOWERVE CORPORATION (Unaudited)

## CONSOLIDATED STATEMENTS OF INCOME

	Three Months Ended September 30,	
	2003	2002
(Amounts in thousands, except per share data)		
Sales	\$ 565,146	\$ 586,711
Cost of sales	392,253	411,167
Gross profit	172,893	175,544
Selling, general and administrative expense	132,942	127,452
Integration expense	3,836	6,072
Restructuring expense	—	2,233
Operating income	36,115	39,787
Net interest expense	19,152	23,800
Loss on optional prepayments of debt	369	759
Other expense, net	412	848
Earnings before income taxes	16,182	14,380
Provision for income taxes	5,583	5,033
Net earnings	\$ 10,599	\$ 9,347
Earnings per share:		
Basic	\$ 0.19	\$ 0.17

Diluted	\$	0.19	\$	0.17
Average shares outstanding—basic		55,147		55,149
Average shares outstanding—diluted		55,375		55,275

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in thousands)	Three Months Ended September 30,	
	2003	2002
Net earnings	\$ 10,599	\$ 9,347
Other comprehensive income (expense):		
Foreign currency translation adjustments	(4,577)	(12,034)
Cash flow hedging activity, net of tax effects	1,429	(2,974)
Other comprehensive income (expense)	(3,148)	(15,008)
Comprehensive income (loss)	\$ 7,451	\$ (5,661)

See accompanying notes to consolidated financial statements.

## FLOWERVE CORPORATION (Unaudited)

## CONSOLIDATED STATEMENTS OF INCOME

(Amounts in thousands, except per share data)	Nine Months Ended September 30,	
	2003	2002
Sales	\$ 1,743,193	\$ 1,626,490
Cost of sales	1,220,830	1,126,885
Gross profit	522,363	499,605
Selling, general and administrative expense	391,713	349,627
Integration expense	15,908	8,077
Restructuring expense	1,820	2,877
Operating income	112,922	139,024
Net interest expense	60,102	69,512
Loss on optional prepayments of debt	1,008	10,509
Other expense, net	2,855	2,957
Earnings before income taxes	48,957	56,046
Provision for income taxes	16,890	19,616
Net earnings	\$ 32,067	\$ 36,430
Earnings per share:		
Basic	\$ 0.58	\$ 0.72
Diluted	\$ 0.58	\$ 0.71
Average shares outstanding—basic	55,138	50,786
Average shares outstanding—diluted	55,242	51,270

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in thousands)	Nine Months Ended September 30,	
	2003	2002
Net earnings	\$ 32,067	\$ 36,430
Other comprehensive income:		
Foreign currency translation adjustments	27,483	12,904
Cash flow hedging activity, net of tax effects	164	(248)
Other comprehensive income	27,647	12,656
Comprehensive income	\$ 59,714	\$ 49,086

See accompanying notes to consolidated financial statements.

## FLOWERVE CORPORATION

### CONSOLIDATED BALANCE SHEETS

(Amounts in thousands, except per share data)	September 30, 2003	December 31, 2002
	(Unaudited)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 29,974	\$ 49,293
Accounts receivable, net	442,373	490,811
Inventories	438,707	431,243
Deferred taxes	35,421	26,460
Prepaid expenses	27,400	33,225
Total current assets	973,875	1,031,032
Property, plant and equipment, net	439,062	464,448
Goodwill	866,126	833,492
Other intangible assets, net	167,756	176,497
Other assets	107,431	102,196
Total assets	\$ 2,554,250	\$ 2,607,665
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 217,594	\$ 230,603
Accrued liabilities	242,846	222,797
Long-term debt due within one year	43,533	38,610
Total current liabilities	503,973	492,010
Long-term debt due after one year	938,841	1,055,748
Retirement benefits and other liabilities	295,224	304,217
Shareholders' equity:		
Serial preferred stock, \$1.00 par value, 1,000 shares authorized, no shares issued	—	—
Common shares, \$1.25 par value	72,018	72,018
Shares authorized—120,000		
Shares issued—57,614		
Capital in excess of par value	477,327	477,635
Retained earnings	441,090	409,023
	990,435	958,676
Treasury stock, at cost—2,783 and 2,794 shares	(62,745)	(63,809)
Deferred compensation obligation	7,384	7,332

Accumulated other comprehensive loss	(118,862)	(146,509)
Total shareholders' equity	816,212	755,690
Total liabilities and shareholders' equity	<b>\$ 2,554,250</b>	<b>\$ 2,607,665</b>

See accompanying notes to consolidated financial statements.

**FLOWERVE CORPORATION**  
(Unaudited)

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Amounts in thousands)	Nine Months Ended September 30,	
	2003	2002
<b>Cash flows—Operating activities:</b>		
Net earnings	<b>\$ 32,067</b>	\$ 36,430
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation	<b>45,617</b>	41,474
Amortization of intangible and other assets	<b>7,820</b>	6,410
Amortization of prepaid financing fees and discount	<b>3,745</b>	4,044
Loss on optional prepayments of debt	<b>1,008</b>	9,669
Other direct cost of long-term debt repayment	<b>—</b>	840
Net gain on the disposition of fixed assets	<b>(36)</b>	(1,160)
Impairments of assets	<b>695</b>	—
Change in assets and liabilities impacting operating cash flows, net of assets and liabilities acquired:		
Accounts receivable	<b>70,810</b>	46,292
Inventories	<b>10,100</b>	(14,957)
Prepaid expenses	<b>3,003</b>	8,132
Other assets	<b>(7,715)</b>	(4,344)
Accounts payable	<b>(32,795)</b>	(22,544)
Accrued liabilities	<b>(2,337)</b>	(14,937)
Income taxes payable	<b>3,822</b>	7,521
Retirement benefits and other liabilities	<b>(17,049)</b>	2,716
Net deferred taxes	<b>(5,388)</b>	21,543
Net cash flows provided by operating activities	<b>113,367</b>	127,129
<b>Cash flows—Investing activities:</b>		
Capital expenditures	<b>(19,117)</b>	(21,921)
Cash received for disposal of assets	<b>2,207</b>	4,362
Payments for acquisitions, net of cash acquired	<b>—</b>	(530,413)
Net cash flows used by investing activities	<b>(16,910)</b>	(547,972)
<b>Cash flows—Financing activities:</b>		
Net borrowings (repayments) under lines of credit	<b>4,000</b>	(70,000)
Proceeds from long-term debt	<b>—</b>	795,306
Payments of long-term debt	<b>(125,000)</b>	(583,923)
Payment of prepaid financing fees	<b>(1,767)</b>	(5,043)
Other direct costs of debt issuance	<b>—</b>	(726)
Net proceeds from stock option activity	<b>—</b>	16,849
Proceeds from issuance of common stock	<b>—</b>	275,925
Other	<b>—</b>	(238)
Net cash flows (used) provided by financing activities	<b>(122,767)</b>	428,150

Effect of exchange rate changes	6,991	3,990
Net change in cash and cash equivalents	(19,319)	11,297
Cash and cash equivalents at beginning of year	49,293	21,533
Cash and cash equivalents at end of period	\$ 29,974	\$ 32,830

See accompanying notes to consolidated financial statements.

FLOWERVE CORPORATION  
(Unaudited)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Amounts in thousands, except per share data)

1. Basis of Presentation and Accounting Policies

Basis of Presentation

The accompanying consolidated balance sheet as of September 30, 2003, and the related consolidated statements of income and comprehensive income for the three months and nine months ended September 30, 2003 and 2002, and the consolidated statements of cash flows for the nine months ended September 30, 2003 and 2002, are unaudited. In management's opinion, all adjustments comprising normal recurring adjustments necessary for a fair presentation of such consolidated financial statements have been made.

The accompanying consolidated financial statements and notes in this Form 10-Q are presented as permitted by Regulation S-X and do not contain certain information included in the Company's annual financial statements and notes to the financial statements. Accordingly, the accompanying consolidated financial information should be read in conjunction with the Company's 2002 Annual Report on Form 10-K. Interim results are not necessarily indicative of results to be expected for a full year.

Stock-Based Compensation

The Company has several stock-based employee compensation plans. The Company accounts for those plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. Currently, no stock-based employee compensation cost is reflected in net earnings for stock option grants, as all options granted under those plans had an exercise price equal to or in excess of the market value of the underlying common stock on the date of grant. However, as discussed more fully in Note 2, the Company is evaluating whether to adopt during the fourth quarter of 2003 a transition option under FASB Statement (SFAS) No. 148, "Accounting for Stock-Based Compensation" to include certain stock option compensation in income.

Awards of restricted stock are generally valued at the market price of the Company's common stock on the date of grant and recorded as unearned compensation within shareholder's equity. The unearned compensation is amortized to compensation expense over the vesting period of the restricted stock.

The following table illustrates the effect on net earnings and earnings per share if the Company had applied the fair value recognition provisions of FASB Statement No. 123, "Accounting for Stock-Based Compensation", to all stock-based employee

compensation, calculated using the Black-Scholes option-pricing model.

	Quarter Ended September 30,	
	2003	2002
Net earnings, as reported	\$ 10,599	\$ 9,347
Restricted stock compensation expense included in net earnings, net of related tax effects	172	60
Less: Stock-based employee compensation expense determined under fair value method for all awards, net of related tax effects	(1,233)	(1,216)
Pro forma net earnings	\$ 9,538	\$ 8,191
Earnings per share—basic:		
As reported	\$ 0.19	\$ 0.17

Pro forma	\$	0.17	\$	0.15
Earnings per share—diluted:				
As reported	\$	0.19	\$	0.17
Pro forma	\$	0.17	\$	0.15
Nine Months Ended September 30,				
	2003		2002	
Net earnings, as reported	\$	32,067	\$	36,430
Restricted stock compensation expense included in net earnings, net of related tax effects		296		441
Less: Stock-based employee compensation expense determined under fair value method for all awards, net of related tax effects		(2,407)		(2,745)
Pro forma net earnings	\$	29,956	\$	34,126
Earnings per share—basic:				
As reported	\$	0.58	\$	0.72
Pro forma	\$	0.54	\$	0.67
Earnings per share—diluted:				
As reported	\$	0.58	\$	0.71
Pro forma	\$	0.54	\$	0.67

Because the determination of the fair value of stock options granted includes an expected volatility factor and because additional option grants are expected to be made each year, the above pro forma disclosures are not representative of pro forma effects for future years.

#### Other Accounting Policies

The Company's accounting policies, for which no significant changes have occurred in the quarter or nine months ended September 30, 2003, are detailed in Note 1 of its 2002 Annual Report on Form 10-K.

## 2. Recent Accounting Developments

#### Pronouncements Implemented

In August 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations". SFAS No. 143 addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. Generally, this pronouncement requires companies to recognize the fair value of liabilities for retiring their facilities at the point that legal obligations associated with their retirement are incurred, with an offsetting increase to the carrying value of the facility. The expense associated with the retirement becomes a component of a facility's depreciation, which is recognized over its useful life. The Company adopted SFAS No. 143 on January 1, 2003, however the adoption did not have a significant effect on its consolidated financial position or results of operations due to limited abandonment and retirement obligations associated with its facilities.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." The most significant impact of SFAS No. 145 is to eliminate the requirement that gains and losses from the extinguishment of debt be classified as extraordinary items unless they are infrequent and unusual in nature. The

Company adopted SFAS No. 145 on January 1, 2003 and has reclassified its previously reported extraordinary items from the second, third and fourth quarters of 2002, which relate to early extinguishment of debt, to become a component of earnings before income taxes.

In July 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized initially at fair value when the liability is incurred. Under previous accounting rules, costs to exit or dispose of an activity were generally recognized at the date that the exit or disposal plan was committed to and communicated. The Company adopted SFAS No. 146 on January 1, 2003 to account for exit and disposal activities arising after that date. See Note 11, "Restructuring and Integration of IFC", for a detailed discussion of the Company's current restructuring initiatives.

In October 2002, the FASB issued SFAS No. 147, "Acquisitions of Certain Financial Institutions", which became effective for the Company upon issuance. SFAS No. 147 does not have applicability to the Company and therefore its implementation did not impact the financial position or results of operations.

In December 2002, the FASB issued SFAS No. 148, which became effective for the Company upon its issuance. SFAS No. 148 provides three

transition options for companies that account for stock-based compensation, such as stock options, under the intrinsic-value method to convert to the fair value method. SFAS No. 148 also revised the prominence and character of the disclosures related to companies' stock-based compensation. The Company is evaluating whether to adopt during the fourth quarter of 2003 a transition option to include all stock-based compensation in income under the provisions of SFAS No. 148. The Company has included the disclosures prescribed by SFAS No. 148 within Note 1 of these consolidated financial statements.

During November 2002, the FASB issued FASB Interpretation (FIN) No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others". FIN No. 45 generally requires a guarantor to recognize a liability for obligations arising from guarantees. FIN No. 45 also requires new disclosures for guarantees meeting certain criteria outlined in that pronouncement. The disclosure requirements of FIN No. 45 became effective for the Company at December 31, 2002 and were implemented as of that date. The recognition and measurement provisions of FIN No. 45 became effective on January 1, 2003 and have been implemented for guarantees issued after that date.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." SFAS No. 149 amends and clarifies the accounting and reporting for derivative contracts, including hedges. The amendments and clarifications under SFAS No. 149 generally serve to codify the conclusions reached by the Derivatives Implementation Group, to incorporate other FASB projects on financial instruments, and to clarify other implementation issues. SFAS No. 149 became effective prospectively for the Company for derivative contracts entered into or modified after June 30, 2003. During the third quarter ended September 30, 2003, the implementation of SFAS No. 149 did not have a material effect on the Company's consolidated financial position or results of operations.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity." SFAS No. 150 generally requires the recognition as liabilities in the balance sheet for obligations under financial instruments possessing both liability and equity characteristics, such as mandatorily redeemable instruments, obligations to

repurchase equity shares by transferring assets and obligations to issue a variable number of shares. SFAS No. 150 became effective for the Company beginning July 1, 2003 at which time the Company had no instruments governed by the pronouncement to be incorporated into its liabilities. Thus the implementation of SFAS No. 150 had no material effect on the Company's consolidated financial position or results of operations.

#### Pronouncement Not Yet Implemented

During January 2003, the FASB issued FIN No. 46, "Consolidation of Variable Interest Entities". FIN No. 46 provides guidance for companies having ownership of variable interest entities, which includes entities typically referred to as special purpose entities, in determining whether to consolidate such variable interest entities. FIN No. 46 has immediate applicability for variable interest entities created after January 31, 2003 or interests in variable interest entities obtained after that date. For interests in variable interest entities obtained prior to February 1, 2003, FIN No. 46 becomes effective on December 31, 2003. The Company has completed the evaluation for its significant joint ventures and continues to evaluate the impact of this pronouncement, but does not believe that its adoption will have a significant effect on the Company's consolidated financial position or results of operations.

### 3. Allowance for Doubtful Accounts

Accounts receivable are stated net of the allowance for doubtful accounts of \$17.7 million and \$21.0 million at September 30, 2003 and December 31, 2002, respectively. The reduction in the allowance for doubtful accounts reflects a lower level of overall receivables, including lower past due receivables.

### 4. Goodwill

The changes in the carrying amount of goodwill for the nine months ending September 30, 2003 follow:

(Amounts in thousands)	Flowserve Pump	Flow Solutions	Flow Control	Total
Balance as of December 31, 2002	\$ 462,231	\$ 29,512	\$ 341,749	\$ 833,492
Refinements to purchase price allocation of IFC <sup>(1)</sup>	—	—	24,860	24,860
Currency translation	2,415	1,528	3,831	7,774
<b>Balance as of September 30, 2003</b>	<b>\$ 464,646</b>	<b>\$ 31,040</b>	<b>\$ 370,440</b>	<b>\$ 866,126</b>

(1) As previously disclosed in the most recent annual report, the Company expected to make refinements to the purchase price allocation of IFC. The above refinements during 2003 relate primarily to changes in estimated deferred taxes, additional pension obligations, changes to acquired working capital components and reductions to allocated fair value of certain facilities. As of June 30, 2003, the Company completed its allocation of the purchase price of the flow control division of Invensys plc, which yielded total goodwill of approximately \$370 million.

### 5. Derivative Instruments and Hedges

The Company enters into forward contracts to hedge its risk associated with transactions denominated in foreign currencies. The Company's risk



management and derivatives policy specify the conditions in which the Company enters into derivative contracts. As of September 30, 2003, the Company had approximately \$73.0 million of notional amount in outstanding contracts with third parties. As of September 30, 2003, the maximum length of any forward contract in place was 20 months. The fair value of outstanding forward contracts entered into by the Company at September 30, 2003 was \$1.9 million and \$3.3 million at December 31, 2002. During the quarters ended

September 30, 2003 and 2002, respectively, the Company recognized changes in fair value, net of reclassifications, for gains of \$0.1 million and for losses of \$0.9 million, before income taxes, in comprehensive income related to its forward contracts.

The Company, also as part of its risk management program, enters into interest rate swap agreements to hedge its exposure to floating interest rates on certain portions of its debt. As of September 30, 2003, the Company had \$215.0 million of notional amount in outstanding interest rate swaps with third parties. As of September 30, 2003, the maximum remaining length of any interest rate contract in place was approximately 39 months. At September 30, 2003, the fair value of the interest rate swap agreements was a liability of \$9.2 million and \$9.8 million at December 31, 2002. During the quarters ended September 30, 2003 and 2002, respectively, the Company recognized changes in fair value, net of reclassifications, for gains of \$1.6 million and for losses of \$3.7 million, before income taxes, in comprehensive income related to its interest rate swap agreements.

The Company is exposed to risk from credit-related losses resulting from nonperformance by counterparties to its financial instruments. The Company performs credit evaluations of its counterparties under forward contracts and interest rate swap agreements and expects all counterparties to meet their obligations and has experienced no credit losses from its counterparties. Hedging related transactions recorded in comprehensive income are presented net of deferred taxes calculated at 35%.

## 6. Acquisition of Invensys Flow Control

On May 2, 2002, the Company completed its acquisition of Invensys plc's flow control division (IFC) for an aggregate purchase price of \$535 million, subject to adjustment pursuant to the terms of the purchase and sale agreement. IFC manufactures valves, actuators and associated flow control products, and provides the Company with a more balanced mix of revenue among pumps, valves and seals as well as a more diversified geographic and end market mix. The Company financed the acquisition and associated transaction costs with a combination of bank financing and net proceeds of approximately \$276 million received from the issuance of 9.2 million shares of common stock in April 2002.

The operating results of IFC are included in the consolidated statement of income from the date of acquisition.

The table below reflects unaudited nine months ended September 30, 2002 pro forma results of the Company and IFC as if the acquisition had taken place at the beginning of 2002, including estimated purchase accounting adjustments and financing costs.

(Amounts in thousands, except per share data)

Net sales	\$	1,783,827
Net earnings		45,293
Net earnings per share—basic	\$	0.83
Net earnings per share—diluted		0.82

## 7. Debt

Debt, including capital lease obligations, consisted of:

(Amounts in thousands)	September 30, 2003	December 31, 2002
Term Loan Tranche A:		
U.S. Dollar Tranches, interest rate of 3.68% in 2003 and 3.94% in 2002	\$ 212,004	\$ 249,005
Euro Tranche, interest rate of 3.50% in 2003 and 5.19% in 2002	11,399	10,260
Term Loan Tranche C, interest rate of 3.96% in 2003 and 4.19% in 2002	492,473	580,473
Revolving Credit Facility, interest rate of 4.00% in 2003	4,000	—
Senior Subordinated Notes net of discount, interest rate of 12.25%:		
U.S. Dollar Tranche	186,672	186,473
Euro Tranche	75,085	67,515
Capital lease obligations and other	741	632

	982,374	1,094,358
Less amounts due within one year	43,533	38,610
Total debt due after one year	\$ 938,841	\$ 1,055,748

### Senior Credit Facilities

As of September 30, 2003 and December 31, 2002, the Company's senior credit facilities are composed of Tranche A and Tranche C term loans and a revolving credit facility. Tranche A consists of a U.S. Dollar denominated tranche and a Euro denominated tranche, the latter of which is a term note due in 2006. During the nine months ended September 30, 2003, the Company made optional debt prepayments of \$121 million, including \$36 million during the third quarter after consideration of \$4 million of incremental borrowings under the revolving credit facility. In 2002, the Company made \$33.8 million of mandatory and \$170 million of optional prepayments on the term loans. As a consequence of the optional prepayments begun in 2002, the Company has no scheduled payments due until December 31, 2003, when \$0.9 million is due. As of September 30, 2003, the Company has total scheduled principal payments of \$78.3 million due in 2004.

The term loans, which were amended and restated in connection with the IFC acquisition, originally required scheduled principal payments beginning in 2001 for the Tranche A loan and in 2002 for the Tranche C loan. The Tranche A and Tranche C loans have ultimate maturities of June 2006 and June 2009, respectively. The term loans bear floating interest rates based on LIBOR plus a borrowing spread, or the prime rate plus a borrowing spread, at the option of the Company. The borrowing spread for the senior credit facilities can increase or decrease based on the leverage ratio as defined in the credit facility and on the Company's public debt ratings.

As part of the senior credit facilities, the Company also has a \$300 million revolving credit facility that expires in June 2006. The revolving credit facility also allows the Company to issue up to \$200 million in letters of credit. As of September 30, 2003, the Company had \$4.0 million outstanding under the revolving credit facility, whereas no amounts were outstanding thereunder at December 31, 2002. The Company had issued \$44.7 million in letters of credit under the facility, which reduced borrowing capacity of the facility to \$251.3 million at September 30, 2003. This compares with a borrowing capacity of \$248.2 million at December 31, 2002.

The Company is required, under certain circumstances as defined in the credit facility, to use a percentage of excess cash generated from operations to reduce the outstanding principal of the term loans in the following year. Based upon the annual calculations performed

at December 31, 2002 and 2001, no additional principal payments became due in 2003 or 2002 under this provision.

### Senior Subordinated Notes

At September 30, 2003, the Company had \$188.5 million and EUR 65 million (equivalent to \$75.8 million) face value of Senior Subordinated Notes outstanding.

The Senior Subordinated notes were originally issued in 2000 at a discount to yield 12.5%, but have a coupon interest rate of 12.25%. Approximately one-third of these Senior Subordinated Notes were repurchased at a premium in 2001 utilizing proceeds from an equity offering, in accordance with the provisions of the Company's indenture.

Beginning in August 2005, all remaining Senior Subordinated Notes outstanding become callable by the Company at 106.125% of face value. Interest on the Notes is payable semi-annually in February and August.

### Debt Covenants

The provisions of the Company's senior credit facilities require it to meet or exceed specified defined financial covenants, including a leverage ratio, an interest coverage ratio, and a fixed charge coverage ratio. Further, the provisions of these and other debt agreements generally limit or restrict indebtedness, liens, sale and leaseback transactions, asset sales and payment of dividends, capital expenditures and other activities.

As of September 30, 2003 and December 31, 2002, the Company was in compliance with all covenants in effect under its debt facilities.

## 8. Sales of Accounts Receivable

The Company, through certain of its European subsidiaries, engages in non-recourse factoring of certain of its accounts receivable. The various agreements have different terms, including options for renewal, none of which extend beyond December 2005. Under the Company's senior credit facility, such factoring is generally limited to \$50 million, based on due date of the factored receivables.

At September 30, 2003 and December 31, 2002, respectively, the Company had received, using end of period exchange rates, a U.S. dollar equivalent of approximately \$33 million and \$17 million in cash from the factor under its most significant factoring program, which represents the factors' purchase of \$42 million and \$21 million of receivables. As of these dates, the Company established a receivable from the factors for the \$9 million and \$4 million to be recouped upon payment by the customer. In the third quarter of 2003, the Company recognized approximately \$0.3 million of loss in factoring receivables, which results in a total loss of \$0.7 million to date in 2003.

Additionally, the Company maintains numerous other less significant factoring programs. In the aggregate, the total cash received from the factoring of the receivables under these agreements totaled \$25.1 million at September 30, 2003 and \$16.5 at December 31, 2002.

## 9. Inventories

Inventories are stated at lower of cost or market. Cost is determined for U.S. inventories by the last-in, first-out (LIFO) method and for other inventories by the first-in, first-out (FIFO) method.

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Inventories and the method of determining costs were:

(Amounts in thousands)	September 30, 2003		December 31, 2002	
Raw materials	\$	110,461	\$	106,998
Work in process		247,193		235,195
Finished goods		229,177		242,795
Less: Progress billings		(76,027)		(80,943)
Less: Excess and obsolete reserve		(39,265)		(40,375)
		<u>471,539</u>		<u>463,670</u>
LIFO reserve		(32,832)		(32,427)
Net inventory	\$	<u>438,707</u>	\$	<u>431,243</u>
Percent of inventory accounted for by:				
LIFO		54%		57%
FIFO		46%		43%

Currency translation increased inventory balances at September 30, 2003 by an estimated 5% compared with December 31, 2002.

## 10. Accumulated Depreciation on Property, Plant and Equipment

Property, plant and equipment are stated net of accumulated depreciation of \$393.8 million and \$348.7 million at September 30, 2003 and December 31, 2002, respectively.

## 11. Restructuring and Integration of IFC

### Restructuring Costs

In June 2002, in conjunction with the IFC acquisition, the Company initiated a restructuring program designed to reduce costs and eliminate excess capacity by consolidating facilities, closing 18 valve facilities, including 10 service facilities, and reducing sales and related support personnel. The Company's actions, some of which were approved and committed to in 2002 with the remaining actions approved and committed to in 2003, are expected to result in a gross reduction of approximately 920 positions and a net reduction of approximately 620 positions. Through September 30, 2003, 801 gross positions and 587 net positions had been eliminated pursuant to the program.

The Company established a restructuring program reserve of \$11.0 million upon acquisition of IFC, and increased the reserve by a total of \$9.6 million during the latter half of 2002. The Company recognized additional accruals, net of non-cash reductions, of \$3.3 million in the first half of 2003 for this program, primarily related to the closure of certain valve service facilities and the related reductions in workforce. The Company expects to pay the majority of remaining accrued costs during the fourth quarter of 2003, 2004 and 2005. Cumulative costs associated with the closure of Flowserve facilities of \$6.2 million have been recognized as restructuring expense in operating results since the date of acquisition. Cumulative costs associated with the closure of IFC facilities of \$17.8 million and related deferred taxes of \$6.6 million became part of the purchase price allocation of the transaction. The effect of these closure costs for IFC facilities increased the amount of goodwill otherwise recognizable as a result of the IFC acquisition.

The following illustrates activity related to the IFC restructuring reserve:

(Amounts in thousands)	Severance		Other Exit Costs		Total	
Balance at June 5, 2002—program commencement	\$	6,880	\$	4,160	\$	11,040
Additional accruals		6,896		2,736		9,632
Cash expenditures		(3,037)		(1,241)		(4,278)
		<u>10,739</u>		<u>5,655</u>		<u>16,394</u>
Balance at December 31, 2002	\$	10,739	\$	5,655	\$	16,394
Additional accruals		1,407		544		1,951
Cash expenditures		(3,382)		(726)		(4,108)
		<u>8,764</u>		<u>5,473</u>		<u>14,237</u>
Balance at March 31, 2003	\$	8,764	\$	5,473	\$	14,237
Additional accruals		1,193		87		1,280
Cash expenditures		(2,548)		(714)		(3,262)
		<u>7,409</u>		<u>4,846</u>		<u>12,255</u>
Balance at June 30, 2003	\$	7,409	\$	4,846	\$	12,255

Cash expenditures	(1,571)	(537)	(2,108)
<b>Balance at September 30, 2003</b>	<b>\$ 5,838</b>	<b>\$ 4,309</b>	<b>\$ 10,147</b>

## Integration Costs

During the third quarter of 2003, the Company incurred integration expenses of \$3.8 million in conjunction with the integration of IFC, of which over 80% resulted from cash payments. During the second and first quarters of 2003, the Company incurred integration expenses of \$5.7 million and \$6.4 million, respectively. This compares with \$8.1 million recognized in the first nine months of 2002.

Expenses classified as integration represent period costs associated with acquisition-related activities such as relocation of product lines from closing to receiving facilities, realignment of receiving facilities, performance and retention bonuses, idle manufacturing costs, costs related to the integration team, and asset impairments.

## Restructuring and Integration

The Company has largely completed its restructuring and integration activities related to IFC, except for certain European activities. The Company expects to incur additional restructuring and integration costs of approximately \$4.0 million in the fourth quarter of 2003. Payments from the restructuring accrual will continue into 2004 and 2005 due to the timing of severance obligations in Europe.

## 12. Warranty Reserve

The following is a summary of the activity in the Company's warranty reserve:

(Amounts in thousands)

Balance as of December 31, 2002	\$	15,429
Accruals for warranty expense		11,731
Settlements made		(12,365)
<b>Balance as of September 30, 2003</b>	<b>\$</b>	<b>14,795</b>

## 13. Earnings Per Share

Basic and diluted earnings per weighted average share outstanding were calculated as follows:

	Quarter Ended September 30,	
	2003	2002
(Amounts in thousands, except per share amounts)		
Net earnings	\$ 10,599	\$ 9,347
Denominator for basic earnings per share	55,147	55,149
Effect of potentially dilutive securities	228	126
Denominator for diluted earnings per share	55,375	55,275
Net earnings per share—basic	\$ 0.19	\$ 0.17
Net earnings per share—diluted	\$ 0.19	\$ 0.17
	Nine Months Ended September 30,	
	2003	2002
(Amounts in thousands, except per share amounts)		
Net earnings	\$ 32,067	\$ 36,430
Denominator for basic earnings per share	55,138	50,786
Effect of potentially dilutive securities	104	484
Denominator for diluted earnings per share	55,242	51,270
Net earnings per share—basic	\$ 0.58	\$ 0.72

Net earnings per share—diluted

\$ 0.58 \$ 0.71

Options outstanding with an exercise price greater than the average market price of the common stock were not included in the computation of diluted earnings per share.

The following summarizes options to purchase common stock that were excluded from the computations of potentially dilutive securities:

		Quarter Ended September 30,	
		2003	2002
Total number excluded		1,240,679	1,411,039
Weighted average exercise price	\$	27.12	\$ 27.25
		Nine Months Ended September 30,	
		2003	2002
Total number excluded		3,063,360	810,492
Weighted average exercise price	\$	21.91	\$ 29.37

## 14. Contingencies

The Company has been involved as a "potentially responsible party" (PRP) at former public waste disposal sites that may be subject to remediation under pending government procedures. The sites are in various stages of evaluation by federal and state environmental authorities. The projected cost of remediating these sites, as well as the Company's alleged "fair share" allocation, is uncertain and speculative until all studies have been completed and the parties have either negotiated an amicable resolution or the matter has been judicially resolved. At each site, there are many other parties who have similarly been identified, and the identification and location of additional parties is continuing under applicable federal or state law. Many of the other parties identified are financially strong and solvent companies that appear able to pay their share of the remediation costs. Based on the Company's preliminary information about the waste disposal practices at these sites and the environmental regulatory process in general, the Company believes that it is likely that ultimate remediation liability costs for each site will be apportioned among all liable parties, including site owners and waste transporters, according to the volumes and/or toxicity of the wastes shown to have been disposed of at the sites.

The Company is a defendant in numerous pending lawsuits (which include, in many cases, multiple claimants) that seek to recover damages for alleged personal injury allegedly caused by exposure to asbestos-containing products manufactured and/or distributed by the Company. All such products were used within self-contained process equipment, and management does not believe that there was any emission of respirable asbestos-containing fiber during the use of this equipment.

The Company is also a defendant in several other lawsuits, including product liability claims, that are insured, subject to the applicable deductibles, arising in the ordinary course of business. Management believes that the Company has adequately accrued estimated losses for such lawsuits. No insurance recovery has been projected for any of the insured claims, because management currently believes that all will be resolved within applicable deductibles. The Company is also a party to other noninsured litigation that is incidental to its business, and, in management's opinion, will be resolved without a material adverse impact on the Company's financial statements.

During the quarter ended September 30, 2003, related class action lawsuits were filed in federal court, in the Northern District of Texas, alleging that the Company violated federal securities law during a period beginning on October 23, 2001 and ending September 27, 2002. The complaints have been consolidated and generally seek unspecified compensatory damages and recovery of costs. The complaints also named Mr. C. Scott Greer, Chairman, President and Chief Executive Officer and Ms. Renee J. Hornbaker, Vice President and Chief Financial Officer as individual defendants. The Company strongly believes that the lawsuits are without any merit and plans to vigorously defend the case.

Although none of the aforementioned potential liabilities can be quantified with absolute certainty, the Company has established reserves covering these possible exposures, which management believes are reasonable based on past experience and available facts. While additional exposures beyond these reserves could exist, none gives rise to any additional liability that can now be reasonably estimated, and the Company believes any such costs will not have a material adverse impact on the Company. The Company will continue to evaluate these potential contingent loss exposures and, if they develop, recognize expense as soon as such losses become probable and can be reasonably estimated.

## 15. Segment Information

The Company is principally engaged in the worldwide design, manufacture, distribution and service of industrial flow management equipment. The Company provides pumps, valves and mechanical seals primarily for the petroleum industry, the chemical-processing industry, power-generation industry, water industry and general industries requiring flow management products.

The Company has the following three divisions, each of which constitutes a business segment:

- Flowserve Pump Division;
- Flow Solutions Division; and
- Flow Control Division.

Each division manufactures different products and is defined by the type of products and services provided. Each division has a President, who reports directly to the Chief Executive Officer, and a Division Controller, who reports directly to the Division President and the Chief Financial Officer. For decision-making purposes, the Chief Executive Officer and other members of upper management use financial information generated and reported at the division level. The Company's corporate headquarters does not constitute a separate division or business segment.

Amounts classified as All Other include the corporate headquarters costs and other minor entities that are not considered separate segments. The Company generally evaluates its segments' performance and determines certain performance-based compensation on operating profit excluding integration and restructuring expenses. These expenses, while indicative of efforts to integrate businesses, do not reflect ongoing business results. Intersegment sales and transfers are recorded at cost plus a profit margin.

Three Months Ended September 30, 2003 (amounts in thousands)	Flowserve Pump	Flow Solutions	Flow Control	Subtotal— Reportable Segments	All Other	Consolidated Total
Sales to external customers	\$ 261,649	\$ 84,654	\$ 217,045	\$ 563,348	\$ 1,798	\$ 565,146
Intersegment sales	1,148	5,229	966	7,343	(7,343)	—
Total segment sales	262,797	89,883	218,011	570,691	(5,545)	565,146
Segment operating income (before special items) <sup>(1)</sup>	16,286	17,265	15,029	48,580	(8,629)	39,951
Identifiable assets	\$ 1,278,372	\$ 180,618	\$ 1,004,217	\$ 2,463,207	\$ 91,043	\$ 2,554,250

Three Months Ended September 30, 2002 (amounts in thousands)	Flowserve Pump	Flow Solutions	Flow Control	Subtotal— Reportable Segments	All Other	Consolidated Total
Sales to external customers	\$ 288,872	\$ 80,202	\$ 216,148	\$ 585,222	\$ 1,489	\$ 586,711
Intersegment sales	3,022	6,079	1,811	10,912	(10,912)	—
Total segment sales	291,894	86,281	217,959	596,134	(9,423)	586,711
Segment operating income (before special items) <sup>(2)</sup>	25,220	17,608	15,757	58,585	(7,893)	50,692
Identifiable assets	\$ 1,335,253	\$ 187,535	\$ 1,037,404	\$ 2,560,192	\$ 114,985	\$ 2,675,177

(1) Special items reflect costs associated with the IFC Acquisition including integration expense of \$3.8 million.

(2) Special items reflect costs associated with the IFC Acquisition including a negative purchase accounting adjustment associated with the required write-up and sale of inventory of \$2.6 million (recorded as a component of cost of sales), integration expense of \$6.1 million and restructuring expense of \$2.2 million.

A reconciliation of total consolidated operating income before special items to consolidated earnings before income taxes follows:

	Three Months Ended September 30,	
	2003	2002
Total consolidated operating income (before special items)	\$ 39,951	\$ 50,692
Less:		
Net interest expense	19,152	23,800
Loss on optional prepayments of debt	369	759
Other expense, net	412	848
Special items:		
Integration expense	3,836	6,072
Restructuring expense	—	2,233
Purchase accounting adjustment related to the required write-up and subsequent sale of inventory	—	2,600
Earnings before income taxes	\$ 16,182	\$ 14,380

Nine Months Ended September 30, 2003 (amounts in thousands)	Flowserve Pump	Flow Solutions	Flow Control	Subtotal— Reportable Segments	All Other	Consolidated Total
Sales to external customers	\$ 836,623	\$ 249,080	\$ 653,111	\$ 1,738,814	\$ 4,379	\$ 1,743,193
Intersegment sales	4,274	17,206	5,102	26,582	(26,582)	—

Total segment sales	840,897	266,286	658,213	1,765,396	(22,203)	1,743,193
Segment operating income (before special items) <sup>(3)</sup>	55,285	50,668	51,022	156,975	(26,325)	130,650
Identifiable assets	\$ 1,278,372	\$ 180,618	\$ 1,004,217	2,463,207	\$ 91,043	\$ 2,554,250

Nine Months Ended September 30, 2002 (amounts in thousands)	Flowserve Pump	Flow Solutions	Flow Control	Subtotal— Reportable Segments	All Other	Consolidated Total
Sales to external customers	\$ 869,552	\$ 242,160	\$ 509,803	\$ 1,621,515	\$ 4,975	\$ 1,626,490
Intersegment sales	7,636	16,622	4,947	29,205	(29,205)	—
Total segment sales	877,188	258,782	514,750	1,650,720	(24,230)	1,626,490
Segment operating income (before special items) <sup>(4)</sup>	97,648	48,612	31,162	177,422	(22,244)	155,178
Identifiable assets	\$ 1,335,253	\$ 187,535	\$ 1,037,404	\$ 2,560,192	\$ 114,985	\$ 2,675,177

(3) Special items reflect costs associated with the IFC Acquisition including integration expense of \$15.9 million and restructuring expense of \$1.8 million.

(4) Special items reflect costs associated with the IFC Acquisition including a negative purchase accounting adjustment associated with the required write-up and sale of inventory of \$5.2 million (recorded as a component of cost of sales), integration expense of \$8.1 million and restructuring expense of \$2.9 million.

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A reconciliation of total consolidated operating income before special items to consolidated earnings before income taxes follows:

	Nine Months Ended September 30,	
	2003	2002
Total consolidated operating income (before special items)	\$ 130,650	\$ 155,178
Less:		
Net interest expense	60,102	69,512
Loss on optional prepayments of debt	1,008	10,509
Other expense, net	2,855	2,957
Special items:		
Integration expense	15,908	8,077
Restructuring expense	1,820	2,877
Purchase accounting adjustment related to the required write-up and subsequent sale of inventory	—	5,200
Earnings before income taxes	\$ 48,957	\$ 56,046

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## 16. Guarantor and Nonguarantor Financial Statements

Under the Company's Senior Subordinated Notes, Flowserve Corporation, the parent, guarantees the Senior Subordinated Notes issued by Flowserve Finance, B.V., the named borrower. Because of this parent guarantee, the Company is required to present the following consolidating financial information including the consolidating balance sheet as of September 30, 2003 and December 31, 2002, and the related statements of operations for nine months and three months ended September 30, 2003 and 2002 and cash flows for the nine months ended September 30, 2003 and 2002 for:

- Flowserve Corporation, the parent;
- Flowserve Finance B.V.;
- the guarantor subsidiaries;
- the nonguarantor subsidiaries; and
- the Company on a consolidated basis.

The information includes elimination entries necessary to consolidate Flowserve Corporation, the parent, with Flowserve Finance, B.V., and guarantor and nonguarantor subsidiaries.

Investments in subsidiaries are accounted for by the parent using the equity method of accounting. The guarantor and nonguarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions. Separate financial statements for the guarantor subsidiaries and the nonguarantor subsidiaries are omitted because management believes that such financial statements would not be meaningful to readers of the financial statements.

FLOWERVE CORPORATION  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Amounts in thousands)  
CONSOLIDATING STATEMENT OF OPERATIONS  
For The Three Months Ended September 30, 2003  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Sales	\$ —	\$ —	\$ 278,672	\$ 315,482	\$ (29,008)	\$ 565,146
Cost of sales	—	—	204,434	216,827	(29,008)	392,253
Gross profit	—	—	74,238	98,655	—	172,893
Selling, general and administrative expense	—	—	71,916	61,026	—	132,942
Integration expense	—	—	1,930	1,906	—	3,836
Restructuring expense	—	—	—	—	—	—
Operating income	—	—	392	35,723	—	36,115
Net interest (income) expense	(7,873)	6,876	18,695	1,454	—	19,152
Loss on optional prepayments of debt	369	—	—	—	—	369
Other expense (income), net	—	—	(5,333)	5,745	—	412
Equity in earnings of subsidiaries	(5,871)	—	—	—	5,871	—
Earnings (loss) before income taxes	13,375	(6,876)	(12,970)	28,524	(5,871)	16,182
Provision (benefit) for income taxes	2,776	224	(4,798)	7,381	—	5,583
Net earnings (loss)	\$ 10,599	\$ (7,100)	\$ (8,172)	\$ 21,143	\$ (5,871)	\$ 10,599

FLOWERVE CORPORATION  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Amounts in thousands)  
CONSOLIDATING STATEMENT OF OPERATIONS  
For The Three Months Ended September 30, 2002  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Sales	\$ —	\$ —	\$ 309,328	\$ 303,479	\$ (26,096)	\$ 586,711
Cost of sales	—	—	224,879	212,384	(26,096)	411,167
Gross profit	—	—	84,449	91,095	—	175,544
Selling, general and administrative expense	—	—	81,003	46,449	—	127,452
Integration expense	—	—	5,667	405	—	6,072
Restructuring expense	—	—	2,020	213	—	2,233
Operating income	—	—	(4,241)	44,028	—	39,787
Net interest expense	289	5,582	16,012	1,917	—	23,800
Loss on optional prepayments of debt	759	—	—	—	—	759
Other expense (income), net	—	—	(11,808)	12,656	—	848



Equity in earnings of subsidiaries	(10,023)	—	—	—	10,023	—
Earnings (loss) before income taxes	8,975	(5,582)	(8,445)	29,455	(10,023)	14,380
Provision (benefit) for income taxes	(372)	—	(3,125)	8,530	—	5,033
Net earnings (loss)	\$ 9,347	\$ (5,582)	\$ (5,320)	\$ 20,925	\$ (10,023)	\$ 9,347

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**FLOWERVE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
For The Nine Months Ended September 30, 2003  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Sales	\$ —	\$ —	\$ 878,811	\$ 948,758	\$ (84,376)	\$ 1,743,193
Cost of sales	—	—	646,337	658,869	(84,376)	1,220,830
Gross profit	—	—	232,474	289,889	—	522,363
Selling, general and administrative expense	—	—	216,904	174,809	—	391,713
Integration expense	—	—	9,899	6,009	—	15,908
Restructuring expense	—	—	162	1,658	—	1,820
Operating income	—	—	5,509	107,413	—	112,922
Net interest (income) expense	(22,052)	20,333	60,837	984	—	60,102
Loss on optional prepayments of debt	1,008	—	—	—	—	1,008
Other expense (income), net	—	—	(35,483)	38,338	—	2,855
Equity in earnings of subsidiaries	(18,809)	—	—	—	18,809	—
Earnings (loss) before income taxes	39,853	(20,333)	(19,845)	68,091	(18,809)	48,957
Provision (benefit) for income taxes	7,786	749	(7,343)	15,698	—	16,890
Net earnings (loss)	\$ 32,067	\$ (21,082)	\$ (12,502)	\$ 52,393	\$ (18,809)	\$ 32,067

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**FLOWERVE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
For The Nine Months Ended September 30, 2002  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Sales	\$ —	\$ —	\$ 920,303	\$ 779,472	\$ (73,285)	\$ 1,626,490
Cost of sales	—	—	668,959	531,211	(73,285)	1,126,885

Gross profit	—	—	251,344	248,261	—	499,605
Selling, general and administrative expense	—	—	229,402	120,225	—	349,627
Integration expense	—	—	7,246	831	—	8,077
Restructuring expense	—	—	2,664	213	—	2,877
Operating income	—	—	12,032	126,992	—	139,024
Net interest expense	588	8,605	53,115	7,204	—	69,512
Loss on optional prepayments of debt	10,509	—	—	—	—	10,509
Other expense (income), net	34	—	(19,761)	22,684	—	2,957
Equity in earnings of subsidiaries	(43,654)	—	—	—	43,654	—
Earnings (loss) before income taxes	32,523	(8,605)	(21,322)	97,104	(43,654)	56,046
Provision (benefit) for income taxes	(3,907)	—	(7,889)	31,412	—	19,616
Net earnings (loss)	\$ 36,430	\$ (8,605)	\$ (13,433)	\$ 65,692	\$ (43,654)	\$ 36,430

**FLOWERVE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands)  
**CONSOLIDATING BALANCE SHEET**  
September 30, 2003  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Current assets:						
Cash and cash equivalents	\$ —	\$ —	\$ (4,875)	\$ 34,849	\$ —	\$ 29,974
Intercompany receivables	61,377	2,793	113,091	30,635	(207,896)	—
Accounts receivable, net	—	—	178,004	264,369	—	442,373
Inventories	—	—	224,504	214,203	—	438,707
Deferred tax assets	(6,713)	—	40,575	1,559	—	35,421
Prepaid expenses	—	—	14,640	12,760	—	27,400
Total current assets	54,664	2,793	565,939	558,375	(207,896)	973,875
Property, plant and equipment, net	—	—	219,056	220,006	—	439,062
Investment in subsidiaries	437,856	296,065	514,852	—	(1,248,773)	—
Intercompany receivables	1,214,662	91,689	241,409	281,398	(1,829,158)	—
Goodwill	—	—	684,770	181,356	—	866,126
Other intangible assets, net	—	—	138,023	29,733	—	167,756
Other assets	25,998	2,773	46,530	32,130	—	107,431
Total assets	\$ 1,733,180	\$ 393,320	\$ 2,410,579	\$ 1,302,998	\$ (3,285,827)	\$ 2,554,250
Current liabilities:						
Accounts payable	\$ —	\$ —	\$ 90,080	\$ 127,514	\$ —	\$ 217,594
Intercompany payables	—	23,613	184,647	(364)	(207,896)	—
Accrued liabilities	21,820	1,537	74,847	144,642	—	242,846
Long-term debt due within one year	43,479	—	—	54	—	43,533
Total current liabilities	65,299	25,150	349,574	271,846	(207,896)	503,973
Long-term debt due after one year	851,669	75,085	420	11,667	—	938,841
Intercompany payables	—	360,633	1,355,392	113,133	(1,829,158)	—
Retirement benefits and other liabilities	—	—	151,861	143,363	—	295,224
Shareholders' equity:						
Serial preferred stock	—	—	—	—	—	—
Common shares	72,018	—	2	182,331	(182,333)	72,018

Capital in excess of par value	477,327	—	300,963	426,195	(727,158)	477,327
Retained earnings (deficit)	441,090	(28,062)	229,661	285,403	(487,002)	441,090
	990,435	(28,062)	530,626	893,929	(1,396,493)	990,435
Treasury stock at cost	(62,745)	—	—	—	—	(62,745)
Deferred compensation obligation	7,384	—	—	—	—	7,384
Accumulated other comprehensive (loss) income	(118,862)	(39,486)	22,706	(130,940)	147,720	(118,862)
Total shareholders' equity	816,212	(67,548)	553,332	762,989	(1,248,773)	816,212
Total liabilities and shareholders' equity	\$ 1,733,180	\$ 393,320	\$ 2,410,579	\$ 1,302,998	\$ (3,285,827)	\$ 2,554,250

**FLOWERVE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands)  
**CONSOLIDATING BALANCE SHEET**  
December 31, 2002

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Current assets:						
Cash and cash equivalents	\$ —	\$ —	\$ 6,937	\$ 42,356	\$ —	\$ 49,293
Intercompany receivables	181,156	3,822	48,691	49,962	(283,631)	—
Accounts receivable, net	—	1	222,112	268,698	—	490,811
Inventories	—	—	232,406	198,837	—	431,243
Deferred tax assets	—	—	24,520	1,940	—	26,460
Prepaid expenses	—	—	18,629	14,596	—	33,225
Total current assets	181,156	3,823	553,295	576,389	(283,631)	1,031,032
Property, plant and equipment, net	—	—	244,298	220,150	—	464,448
Investment in subsidiaries	377,949	296,065	514,853	—	(1,188,867)	—
Intercompany receivables	1,219,430	82,532	330,260	220,422	(1,852,644)	—
Goodwill	—	—	665,321	168,171	—	833,492
Other intangible assets, net	—	—	146,967	29,530	—	176,497
Other assets	19,468	2,748	48,191	31,789	—	102,196
Total assets	\$ 1,798,003	\$ 385,168	\$ 2,503,185	\$ 1,246,451	\$ (3,325,142)	\$ 2,607,665
Current liabilities:						
Accounts payable	\$ —	\$ —	\$ 96,418	\$ 134,185	\$ —	\$ 230,603
Intercompany payables	(597)	18,002	242,783	23,443	(283,631)	—
Accrued liabilities	26,960	3,353	85,178	107,306	—	222,797
Long-term debt due within one year	38,564	—	—	46	—	38,610
Total current liabilities	64,927	21,355	424,379	264,980	(283,631)	492,010
Long-term debt due after one year	977,386	67,546	420	10,396	—	1,055,748
Intercompany payables	—	324,617	1,420,559	107,468	(1,852,644)	—
Retirement benefits and other liabilities	—	—	168,214	136,003	—	304,217
Shareholders' equity:						
Serial preferred stock	—	—	—	—	—	—
Common shares	72,018	—	2	182,331	(182,333)	72,018
Capital in excess of par value	477,635	—	300,963	426,194	(727,157)	477,635
Retained earnings (deficit)	409,023	(25,857)	242,939	201,756	(418,838)	409,023
Treasury stock at cost	958,676	(25,857)	543,904	810,281	(1,328,328)	958,676
Deferred compensation obligation	(63,809)	—	—	—	—	(63,809)
Accumulated other comprehensive (loss) income	7,332	—	—	—	—	7,332
	(146,509)	(2,493)	(54,291)	(82,677)	139,461	(146,509)
Total shareholders' equity	755,690	(28,350)	489,613	727,604	(1,188,867)	755,690

Total liabilities and shareholders' equity	\$	1,798,003	\$	385,168	\$	2,503,185	\$	1,246,451	\$	(3,325,142)	\$	2,607,665
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**FLOWERVE CORPORAION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands)  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
For The Nine Months Ended September 30, 2003  
(unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
<b>Cash Flows—Operating activities:</b>						
Net earnings (loss)	\$ 32,067	\$ (21,082)	\$ (12,502)	\$ 52,393	\$ (18,809)	\$ 32,067
Adjustments to reconcile net earnings (loss) to net cash provided (used) by operating activities:						
Depreciation	—	—	24,589	21,028	—	45,617
Amortization of intangible and other assets	—	—	6,307	1,513	—	7,820
Amortization of prepaid financing fees and discount	3,204	541	—	—	—	3,745
Loss on optional prepayment of debt	1,008	—	—	—	—	1,008
Impairment of assets	—	—	695	—	—	695
Net gain on the disposition of fixed assets	—	—	—	(36)	—	(36)
Change in operating assets and liabilities:						
Accounts receivable	—	—	40,340	30,470	—	70,810
Inventories	—	—	3,350	6,750	—	10,100
Intercompany receivable and payable	93,796	4,146	(40,707)	(76,044)	18,809	—
Prepaid expenses	—	—	(9,230)	12,233	—	3,003
Other assets	(172)	—	(23,538)	15,995	—	(7,715)
Accounts payable	95	—	(13,789)	(19,101)	—	(32,795)
Accrued liabilities	(5,512)	(2,082)	(11,393)	16,650	—	(2,337)
Income taxes payable	372	146	(6,860)	10,164	—	3,822
Retirement benefits and other liabilities	—	—	(18,914)	1,865	—	(17,049)
Net deferred taxes	(2,091)	—	16,373	(19,670)	—	(5,388)
Net cash flows provided (used) by operating activities	122,767	(18,331)	(45,279)	54,210	—	113,367
<b>Cash Flows—Investing activities:</b>						
Capital expenditures	—	—	(10,862)	(8,255)	—	(19,117)
Cash received for disposal of assets	—	—	2,207	—	—	2,207
Net cash flows used by investing activities	—	—	(8,655)	(8,255)	—	(16,910)
<b>Cash Flows—Financing activities:</b>						
Net borrowings under lines of credit	4,000	—	—	—	—	4,000
Payments of long-term debt	(125,000)	—	—	—	—	(125,000)
Payment of prepaid financing fees	(1,767)	—	—	—	—	(1,767)
Cash dividends (paid) received	—	18,331	42,122	(60,453)	—	—
Net cash flows provided (used) by financing activities	(122,767)	18,331	42,122	(60,453)	—	(122,767)
Effect of exchange rate changes	—	—	—	6,991	—	6,991
Net change in cash and cash equivalents	—	—	(11,812)	(7,507)	—	(19,319)
Cash and cash equivalents at beginning of year	—	—	6,937	42,356	—	49,293

Cash and cash equivalents at end of period	\$	—	\$	—	\$	(4,875)	\$	34,849	\$	—	\$	29,974
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**FLOWERVE CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
 (Amounts in thousands)  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**For The Nine Months Ended September 30, 2002**  
 (unaudited)

	Parent	Flowserve Finance B.V.	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
<b>Cash Flows—Operating Activities:</b>						
Net earnings (loss)	\$ 36,430	\$ (8,605)	\$ (13,433)	\$ 65,692	\$ (43,654)	\$ 36,430
Adjustments to reconcile net earnings (loss) to cash (used) provided by operating activities:						
Depreciation	—	—	22,594	18,880	—	41,474
Amortization	—	—	5,982	428	—	6,410
Amortization of prepaid financing fees and discount	3,757	287	—	—	—	4,044
Write-off of unamortized prepaid financing fees	9,669	—	—	—	—	9,669
Other direct cost of long-term debt repayment	840	—	—	—	—	840
Net (gain) loss on disposal of fixed assets	—	—	(426)	(734)	—	(1,160)
Change in operating assets and liabilities:						
Accounts receivable	—	—	46,674	(382)	—	46,292
Inventories	—	—	(12,990)	(1,967)	—	(14,957)
Intercompany receivable and payable	(418,219)	264,531	251,290	(142,065)	44,463	—
Prepaid expenses	—	643	10,397	(2,908)	—	8,132
Other assets	(903)	45	8,820	(12,306)	—	(4,344)
Accounts payable	945	—	(14,866)	(8,623)	—	(22,544)
Accrued liabilities	(9,241)	2,157	(13,517)	5,664	—	(14,937)
Income Taxes	9,391	—	(2,545)	675	—	7,521
Retirement benefits and other liabilities	217	—	3,822	(1,323)	—	2,716
Net deferred taxes	—	—	19,690	1,853	—	21,543
Net cash (used) provided by operating activities, net of acquisitions	(367,114)	259,058	311,492	(77,116)	809	127,129
<b>Cash Flows—Investing Activities:</b>						
Capital expenditures	—	—	(12,673)	(9,248)	—	(21,921)
Cash received for disposal of assets	—	—	4,362	—	—	4,362
Payments for acquisitions, net of cash acquired	—	—	(313,988)	(216,425)	—	(530,413)
Change in investments in subsidiaries	(115,437)	(258,438)	(55,716)	10,924	418,667	—
Net cash flows used by investing activities	(115,437)	(258,438)	(378,015)	(214,749)	418,667	(547,972)
<b>Cash Flows—Financing Activities:</b>						
Net repayments under lines of credit	(70,121)	—	(2)	123	—	(70,000)
Proceeds from long-term debt	785,510	(1,347)	—	11,143	—	795,306
Payments of long-term debt	(583,923)	—	—	—	—	(583,923)
Payment of prepaid financing fees	(5,769)	—	—	726	—	(5,043)
Other direct costs of long-term debt repayment	(726)	—	—	—	—	(726)
Proceeds from issuance of common stock	275,925	—	—	—	—	275,925
Net proceeds from stock option activity	16,849	—	—	—	—	16,849
Cash dividends paid	—	—	10,482	(10,482)	—	—
Other	64,806	727	56,037	297,668	(419,476)	(238)

Net cash flows provided (used) by financing activities	482,551	(620)	66,517	299,178	(419,476)	428,150
Effect of exchange rate changes	—	—	6	3,984	—	3,990
Net change in cash and cash equivalents	—	—	—	11,297	—	11,297
Cash and cash equivalents at beginning of year	—	—	—	21,533	—	21,533
Cash and cash equivalents at end of period	\$ —	\$ —	\$ —	\$ 32,830	\$ —	\$ 32,830

## Item 2. Management's Discussion and Analysis

The following discussion and analysis are provided to increase understanding of, and should be read in conjunction with, the accompanying consolidated financial statements and notes.

Flowserve produces engineered and industrial pumps, industrial valves, control valves, nuclear valves, valve actuation and precision mechanical seals, and provides a range of related flow management services worldwide, primarily for the process industries. Equipment manufactured and serviced by the Company is predominately used in industries that deal with difficult-to-handle and corrosive fluids as well as environments with extreme temperature, pressure, horsepower and speed. Flowserve's businesses are affected by economic conditions in the United States and other countries where its products are sold and serviced, by the cyclical nature of the petroleum, chemical, power, water and other industries served, by the relationship of the U.S. dollar to other currencies, and by the demand for and pricing of customers' products. The Company believes the impact of these conditions is somewhat mitigated by the strength and diversity of Flowserve's product lines, geographic coverage and significant installed base, which provides potential for an annuity stream of revenue from parts and services.

### Critical Accounting Policies and Estimates

Management's discussion and analysis are based on the Company's consolidated financial statements and related footnotes contained within this report. The Company's more critical accounting policies used in the preparation of the consolidated financial statements were discussed in the Company's annual report on Form 10-K. These critical policies, for which no significant changes have occurred in the current quarter and nine months of 2003, include:

- Revenue Recognition
- Allowance for Doubtful Accounts
- Inventories
- Deferred Tax Asset Valuation
- Restructuring Reserves
- Legal and Environmental Accruals
- Warranty Accruals
- Insurance Accruals
- Pension and Postretirement Benefits Obligations
- Valuation of Goodwill, Indefinite-Lived Intangible Assets and Other Long-Lived Assets
- Stock-based Compensation

Based on a critical assessment of its accounting policies and the underlying judgments and uncertainties affecting the application of those policies, management believes that the Company's consolidated financial statements provide a meaningful and fair perspective of the Company. This is not to suggest that other general risk factors, such as changes in worldwide demand, changes in material costs, performance of acquired businesses and others, could not adversely impact the Company's consolidated financial position, results of operations and cash flows in future periods.

The process of preparing financial statements in conformity with accounting principles generally accepted in the U.S. requires the use of estimates and assumptions to determine certain of the assets, liabilities, revenues and expenses. These estimates and assumptions are based upon the best information available at the time of the estimates or assumptions. The estimates and assumptions could change materially as conditions within and beyond the Company's control change. Accordingly, actual results could differ materially from those estimates. The significant estimates are reviewed quarterly with the Company's Audit/Finance Committee.

## Results Of Operations—Three and Nine Months of 2003

In general, 2003 nine month consolidated results and the Flow Control Division results were higher than the corresponding period in the previous year due to the impact of the Company's acquisition of Invensys' flow control division (IFC), which took place on May 2, 2002. The results for IFC subsequent to that date are included in the results for the Company's Flow Control Division. Three-month results in both 2003 and 2002 include IFC. The IFC acquisition is discussed in further detail in the Liquidity and Capital Resources section of this Management's Discussion and Analysis. Pro forma results referenced throughout this Management's Discussion and Analysis assume that the acquisition of IFC occurred on

January 1, 2002 and include estimated purchase accounting and financing impacts.

All pro forma information is provided solely to enhance understanding of the operating results, not to purport what the Company's results of operations would have been had such transactions or events occurred on the dates specified or to project the Company's results of operations for any future period.

## Bookings, Sales and Backlog

(Amounts in millions)	Quarter Ended September 30,			
	2003		2002	
Bookings	\$	581.0	\$	578.0
Sales		565.1		586.7
Backlog		834.4		787.6
Nine Months Ended September 30,				
(Amounts in millions)	2003		2002	
			Pro forma 2002	
Bookings	\$	1,811.4	\$	1,766.3
Sales		1,743.2		1,783.8
Backlog		834.4		787.6

Bookings, or incoming orders for which there are purchase commitments, were about flat with the third quarter of 2002, despite an approximate 6% benefit from currency translation related to the strengthening of the Euro. The decline in bookings absent favorable currency translation reflects lower business due to continued weakness in the U.S. economy, which affected most significantly the chemical and general industrial sectors of the business. Additionally, bookings into the power sector and Middle East were down.

Year-to-date bookings were up 11.5% from the prior year due to the impact of the IFC acquisition and favorable currency translation of approximately 7%. Bookings were up 2.6% compared with the prior year pro forma. The increase reflects currency as well as an increase in upstream petroleum project bookings in the first half of 2003. These benefits were partially offset by the declines in business, which also impacted current quarter results including weakness in the chemical, general industrial and power sectors of the business. Additionally, year-to-date bookings into the Middle East and Venezuela were lower due to the political and economic turmoil in those regions.

Bookings to the upstream petroleum sector particularly in Asia, West Africa and the CIS remained a positive factor for the year. The downstream petroleum sector was weaker as many refiners operated at full capacity and deferred discretionary maintenance in order to operate at relatively high levels of utilization. The chemical sector continued to weaken in the quarter and for the year with increased natural gas prices adversely affecting U.S. spending in the sector. The Company remains cautious regarding the near-term outlook for the chemical business. Outside of some success in nuclear power related to refurbishing and upgrading existing facilities, the power business remained relatively weak for the quarter and year. The Company does not expect much improvement in this sector in the near term, except for some opportunities in the nuclear aftermarket area.

From a geographic perspective, the slow U.S. recovery from recession has negatively impacted results particularly in the chemical and general industrial sectors for both the current quarter and full year. The economy in Europe weakened in the current quarter, which had a moderate impact on current quarter results. For the current quarter and nine months, bookings into the Middle East were adversely impacted, compared with the prior year periods, by the Iraq conflict. Assuming a resolution to the extended conflicts in the Middle East, the Company believes considerable opportunities may exist, particularly for the power, water and petroleum sectors. Iraq, in particular, provides potential long-term opportunity. Both Asia and Africa have upside potential, especially in the petroleum, power and water sectors. The bookings for the nine months were adversely impacted by the political crisis in Venezuela and its ripple impacts on the United States refineries. As the economies of South America become more stable, the opportunities in this region, particularly in the petroleum sector, may improve.

Sales declined by 3.7% in the three months, compared with the same period in 2002. Nine-month sales were up 7.2% compared with the prior period due to the IFC acquisition. Additionally, currency translation favorably impacted sales by approximately 6% in the current quarter and for the nine months compared with the prior year periods. Nine-month sales were down 2.3% compared with prior year sales on a pro forma basis. The decline in sales in the current quarter and for the year-to-date period reflects the aforementioned market weaknesses. Quick turn or book-to-bill sales into the chemical and general industrial markets declined. Additionally, sales into the power market as well as aftermarket sales into the Middle East and Venezuela were down.

Net sales to international customers, including export sales from the U.S., were 63% of sales in the third quarter of 2003 compared with 59% in the same period in 2002. Net sales for the first nine months were 59% of sales, compared with 55% in the same period in 2002. Favorable currency translation was the primary factor for the increase in 2003 compared with the prior year periods.

At September 30, 2003, backlog of \$834.4 million increased 5.9% compared with September 30, 2002 and increased 13.7% compared with \$733.7 million at December 31, 2002. Backlog represents the accumulation of uncompleted customer orders. The backlog increase compared with year-end and the prior year resulted from currency translation benefits as well as increased bookings during 2003, generally attributable to strong upstream petroleum project bookings in the first half of 2003, due to be shipped in the fourth quarter of 2003 and beyond.

## Consolidated Results

Gross profit decreased 1.5% to \$172.9 million for the current three-month period compared with \$175.5 million in the prior year period. The gross profit margin for the current three-month period was 30.6%, compared with 29.9% in the prior year period. Gross profit for the nine months period of \$522.4 million was up 4.5% from the prior year of \$499.6 million due to the IFC acquisition, but down 5.6% from the prior nine-month pro forma results. The gross profit margin for the nine months was 30.0%, compared with 30.7% in the prior year and 31.0% pro forma. The decline in gross profit in the quarter and the decline compared with the prior full year pro forma reflects the lower sales volumes, lower overhead absorption related to lower unit volumes, unfavorable product mix containing a lower level of higher margin parts and quick turn business as well as some cost overruns on certain engineered pump contracts. These impacts were partially offset by IFC cost saving synergies and the absence of a non-recurring expense recorded in the prior year quarter of \$2.6 million and for the nine month period of \$5.2 million related to the required write-up of and subsequent sale of inventory, as required to comply with purchase accounting standards.

Selling, general and administrative expense (SG&A) increased 4.2% to \$132.9 million in the current three months, compared with \$127.5 million in the prior year period. The expense in the current quarter was essentially flat compared with the prior year without the estimated negative impacts of currency translation. Year-to-date SG&A of \$391.7 million was up 12.0% (a reflection of the IFC acquisition), compared with the prior year period and up 1.6% compared with the prior year pro forma of \$385.5 million. Currency negatively affected the year-to-date comparisons by an estimated 5%. Absent currency impacts, SG&A for the nine-month period would have been down about 2% from the prior year pro forma period reflecting the IFC synergy benefits. SG&A as a percentage of sales was up in the current periods from the prior year periods due to the lower sales volume.

Integration expense was \$3.8 million in the third quarter of 2003, compared with \$6.1 million in the prior year period. Integration expense for the nine months was \$15.9 million, compared with \$8.1 million in the prior year. Restructuring expense for the 2003 nine months was \$1.8 million, none of which was recognized during the third quarter, compared with \$2.9 million in the prior year nine-month period, including \$2.2 million in the prior year third quarter. The integration and restructuring expenses relate to the integration of IFC into the Flow Control Division. Integration expense represents period costs associated with IFC acquisition-related reorganizations such as relocation of product lines from closed to receiving facilities, realignment of receiving facilities, performance and retention bonuses, idle manufacturing costs, costs related to the integration team and asset impairments. Restructuring expense represents severance and other exit costs related to Flowserve valve facility closures and reductions in work force. The Company has largely completed its restructuring and integration activities related to IFC, except for completion of certain European integration activities. It expects to incur approximately \$4 million of additional integration and restructuring costs in the fourth quarter of 2003. See the discussion on Restructuring Costs in this Management's Discussion and Analysis for a more detailed description and accounting of the integration and restructuring program.

Operating income of \$36.1 million declined 9.2% in the third quarter of 2003 compared with \$39.8 million in the prior year period. The decline in operating income reflects the factors discussed above, most of which related to weak market conditions, despite lower integration and restructuring expense in the current period. Operating income for the first nine months of 2003 of \$112.9 million was down 18.8% from the prior year period of \$139.0 million and down 33% from prior year pro forma of \$167.6 million. The decline in operating income for the nine-month period reflects a higher level of integration and restructuring expense as well as the impacts of lower volume, unfavorable product mix, lower overhead absorption, and cost overruns on certain projects. These negative impacts were partially offset by currency translation benefits and synergy benefits from the IFC integration. Synergy savings associated with the IFC integration at September 30, 2003 are estimated at an annual run rate of \$20 million.

During the third quarter and first nine months of 2003, the Company recognized expenses of \$0.4 million and \$1.0 million related to the write-off of unamortized prepaid financing fees resulting from \$40 million of optional debt repayments in the third quarter and \$125 million of optional repayments year-to-date. In the prior year, the Company incurred expense related to optional debt prepayments of \$0.8 million in the third quarter associated with \$88.6 million of prepayments (including \$70.6 million of optional prepayments) and \$10.5 million in the nine month period associated with the third quarter prepayment and refinancing of its senior credit facility for the IFC acquisition during the second quarter of 2002. Prior to the issuance of SFAS No. 145, which the Company adopted effective January 1, 2003, these non-cash expenses were reported as extraordinary items

in the statement of income, however, the 2002 amounts have been reclassified to conform to the 2003 presentation, as required per the new standard. The Company expects to incur additional non-cash expense associated with the write-off of prepaid financing fees if it continues to prepay debt.

Net interest expense decreased 19.3% in the third quarter and 13.5% in the first nine months of 2003 to \$19.2 million and \$60.1 million, compared with \$23.8 million and \$69.5 million in the same periods in 2002. The reduction in interest expense reflects lower prevailing interest rates and reduced debt levels associated with optional and scheduled debt paydowns since September 30, 2002 as well as lower borrowing spreads associated with the renegotiation of the Company's revolving credit facility in April 2002. Approximately 49% of the Company's debt was fixed rate debt at September 30, 2003, including the effects of \$215 million notional interest rate swaps.

The Company's effective tax rate for the third quarter and first nine months of 2003 was 34.5%, compared with 35.0% in the same periods in 2002. The decrease in the effective rate was primarily due to improved utilization of foreign tax credits. The effective tax rate is based upon historical and current earnings, estimates of future taxable earnings for each domestic and international location and the estimated impact of tax planning strategies. Changes in any of these and other factors could impact the tax rate in future periods.

Net earnings increased 14.0% to \$10.6 million in the third quarter from \$9.3 million in the prior year. Earnings per share in the current quarter increased to \$0.19 per share from \$0.17 per share in the prior year period. The improvement reflects lower integration, restructuring and interest expense and lower loss on debt repayments, offset in part by the impact of lower sales volume and resultant lower gross margin as well as higher SG&A. Net earnings for the current year nine months decreased 11.8% to \$32.1 million from \$36.4 million in the prior year. Earnings per share for the nine-month period was \$0.58 compared with \$0.71 in the prior year period. The decline year-to-date reflects higher levels of integration and restructuring expense as well as the impact of the factors previously discussed in the above narrative. The decline in the current year nine-month earnings per share was also negatively impacted by a higher share count. Average diluted shares increased by 7.6% to 55.2 million for the first



nine months of 2003, compared with 51.3 million in the prior year period. The increase in shares reflects the weighted average impact from the equity offering completed in April 2002 to finance the IFC acquisition.

Other comprehensive income was \$7.5 million in the current quarter and \$59.7 million in the current nine months. This compares with a loss of \$5.7 million in the prior year quarter and income of \$49.1 million for the prior year nine months. The improvements reflect the strengthening of the Euro and beneficial hedging results compared with prior year periods.

## Business Segments

Flowserve manages its operations through three business segments: Flowserve Pump Division (FPD) for engineered pumps, industrial pumps and related services; Flow Solutions Division (FSD) for precision mechanical seals and related services; and Flow Control Division (FCD) for industrial valves, manual valves, control valves, nuclear valves, valve actuators and related services.

The Company evaluates segment performance based on operating income excluding special items. Operating income before special items provides the most meaningful measure of operating performance since it eliminates expenses associated with strategic corporate decisions not directly associated with ongoing segment performance and since such expenses are closely related to the Company's plans to purchase and integrate its

acquisitions. Special items included in operating income during the quarter ended September 30, 2003, all associated with the acquisition of IFC into the Flow Control Division, include the following:

(Amounts in millions)	Quarter Ended September 30,	
	2003	2002
Purchase accounting adjustment related to the required write-up and subsequent sale of inventory	\$ —	\$ 2.6
Integration expense	3.8	6.1
Restructuring expense	—	2.2
Total	\$ 3.8	\$ 10.9

  

(Amounts in millions)	Nine Months Ended September 30,	
	2003	2002
Purchase accounting adjustment related to the required write-up and subsequent sale of inventory	\$ —	\$ 5.2
Integration expense	15.9	8.1
Restructuring expense	1.8	2.9
Total	\$ 17.7	\$ 16.2

Sales and operating income before special items for each of the three business segments follows:

### Flowserve Pump Division

(Amounts in millions)	Quarter Ended September 30,	
	2003	2002
Total segment bookings	\$ 281.4	\$ 290.7
Total segment sales	262.8	291.9
Operating income	16.3	25.1
Operating income as a percentage of sales	6.2%	8.6%

  

(Amounts in millions)	Nine Months Ended September 30,	
	2003	2002
Total segment bookings	\$ 903.5	\$ 863.2
Total segment sales	840.9	877.2
Operating income	55.3	97.3
Operating income as a percentage of sales	6.6%	11.1%

Bookings for the Flowserve Pump Division (FPD) in the current quarter decreased 3.2%, but were up 4.7% in the first nine months from the same periods in the prior year. The decline in current quarter bookings reflects weakness in quick-turn business for the chemical and general industrial

sectors as well as lower non-nuclear power bookings. Additionally, parts bookings, particularly into the Middle East, were down in the current quarter. Year-to-date bookings reflect a strong level of upstream petroleum project bookings in the first half of the year offset in part by the same factors as discussed for the current quarter. Currency translation favorably affected bookings in 2003 by an estimated 7% compared with the prior year periods.

Sales of pumps, pump parts and related services for FPD for the three months of 2003 decreased 10.0% and decreased 4.1% for the first nine months compared with the same periods in 2002. This was despite an estimated 6% benefit due to currency translation in the current year periods. The decrease in 2003 for both the current period and nine months was largely due to market-driven changes resulting in a lower volume of power project shipments, lower aftermarket sales into the Middle East and South America, and lower industrial pump sales to the chemical and general industrial markets.

FPD operating income decreased by 35.1% in the three months and 43.2% in the first nine months of 2003, compared with the same periods in 2002. Operating income as a percentage of sales in the third quarter declined to 6.2% from 8.6% in 2002 and for the first nine months declined to 6.6% from 11.1% in 2002. The decline in operating income and

its margin reflects a combination of lower sales, an unfavorable product mix, unfavorable manufacturing absorption variance related to lower production throughput and cost overruns on certain engineered projects. The unfavorable product mix reflects reduced levels of sales to the chemical and general industrial markets and of parts and services, particularly to the Middle East and South America and lower power project shipments

### Flow Solutions Division

(Amounts in millions)	Quarter Ended September 30,	
	2003	2002
Total segment bookings	\$ 88.9	\$ 87.3
Total segment sales	89.9	86.3
Operating income	17.3	17.6
Operating income as a percentage of sales	19.2%	20.4%
(Amounts in millions)	Nine Months Ended September 30,	
	2003	2002
Total segment bookings	\$ 270.6	\$ 263.3
Total segment sales	266.3	258.8
Operating income	50.7	48.6
Operating income as a percentage of sales	19.0%	18.8%

Bookings for Flow Solutions Division (FSD) increased 1.8% in the current quarter and increased 2.8% for the nine months compared with the same periods in the prior year. This reflects the sixth consecutive quarter-over-quarter increase in bookings for the division. The increase in bookings includes an approximate 4% currency benefit offset in part by weakened demand in the chemical sector, Middle East and at U.S. Gulf Coast refiners.

Sales of seals for the three and nine months ended 2003 increased 4.2% and 2.9%, compared with the same periods in 2002. The 2003 increase generally reflects an estimated 4% currency translation benefit in the current year periods. Additionally, the division's emphasis on end user business and its success in establishing longer-term customer alliance programs has minimized the impact of current weak market conditions. The Company believes that this emphasis combined with heightened levels of service, reliability and innovation have contributed to an increase in market share. As such, the Company is currently implementing this end user strategy in its other divisions.

FSD operating income for the third quarter of 2003 was about flat compared with the prior year, but up 4.3% for the nine months compared with the prior year period. Operating income as a percentage of sales declined slightly in the current quarter because of a higher project mix. The improvement in profitability for the nine-month period reflects the benefit of higher sales and the impact of continuous improvement projects, which have created operating efficiencies.

### Flow Control Division

(Amounts in millions)	Quarter Ended September 30,	
	2003	2002
Total segment bookings	\$ 216.5	\$ 210.5
Total segment sales	218.0	218.0
Operating income (before special items)	15.0	15.8
Operating income (before special items) as a percentage of sales	6.9%	7.3%
Nine Months Ended September 30,		

(Amounts in millions)	2003	2002	Pro forma 2002
Total segment bookings	\$ 662.2	\$ 519.8	\$ 662.0
Total segment sales	658.2	514.7	672.1
Operating income (before special items)	51.0	31.2	43.7
Operating income (before special items) as a percentage of sales	7.8%	6.1%	6.5%
	35		

Bookings for Flow Control Division (FCD) increased by 2.9% in the three months compared with the prior year, including an estimated 6% currency translation benefit. Bookings in the nine months increased 27.4% compared with the prior year period due to inclusion of nine months of the IFC acquisition and an estimated 8% currency benefit. Bookings for the nine months were flat compared with prior year pro forma results including currency benefits. The decline in bookings absent currency benefits reflects weakness in the chemical, power and general industrial markets in the current quarter and nine month periods. Additionally, the nine-month comparison was adversely impacted in the current year by the absence of an unusually large \$20 million nuclear order from 2002.

Sales of valves and related products and services for FCD were about flat in the current quarter, but up 27.9% for the nine months compared with the prior year periods, which includes the impact of the IFC acquisition. Sales for the nine-month period were down 2.1% compared with prior year pro forma. Currency translation provided an estimated 6% benefit in the current quarter and an estimated 7% benefit for the nine-month period. Sales in all periods were adversely affected by reduced customer demand for valve products and services in the power, chemical and general industrial sectors of the business.

Operating income, before special items, in the third quarter of 2003 declined 5.1% from the prior year quarter, but increased 63.5% for the nine months compared with the prior year nine month period due to the IFC acquisition. Operating income for the nine months was up 16.7% compared with the prior year pro forma. The decline in current quarter operating income reflects the impact of lower unit volumes and unfavorable mix, despite incremental synergy and currency benefits. The improvement in results for the nine months reflects synergies and currency benefits despite weakened market conditions. The integration of IFC is essentially complete except for completion of certain European integration activities. Synergy savings at the end of the third quarter are estimated at approximately \$20 million on an annual run rate basis.

## Restructuring and Acquisition Related Charges

### Restructuring Costs

In June 2002, in conjunction with the IFC acquisition, the Company initiated a restructuring program designed to reduce costs and eliminate excess capacity by closing 18 valve facilities, including 10 service facilities, and reducing sales and related support personnel. The Company's actions, some of which were approved and committed to in 2002 with the remaining actions approved and committed to in 2003, are expected to result in a gross reduction of approximately 920 positions and a net reduction of approximately 620 positions. Through September 30, 2003, 801 gross positions and 587 net positions had been eliminated pursuant to the program. Annual run rate cost savings associated with the integration program are estimated to be \$20 million at September 30, 2003.

The Company established a restructuring program reserve of \$11.0 million upon acquisition of IFC, and increased the reserve by a total of \$9.6 million in the latter half of 2002. The Company recognized additional accruals, net of non-cash reductions, of \$3.3 million in the first half of 2003 for this program, primarily related to the closure of certain valve service facilities and the related reductions in workforce. The Company expects to pay the majority of remaining accrued costs during the fourth quarter of 2003, 2004 and 2005. Cumulative costs associated with the closure of Flowserve facilities of \$6.2 million through September 30, 2003, have been recognized as restructuring expense in operating results, whereas cumulative costs associated with the closure of IFC facilities of \$17.8 million, along with related deferred taxes

of \$6.6 million, became part of the purchase price allocation of the transaction. The effect of these closure costs increased the amount of goodwill otherwise recognizable as a result of the IFC acquisition.

The following illustrates activity related to the IFC restructuring reserve:

(Amounts in thousands)	Severance	Other Exit Costs	Total
Balance at June 5, 2002	\$ 6,880	\$ 4,160	\$ 11,040
Additional accruals	6,896	2,736	9,632
Cash expenditures	(3,037)	(1,241)	(4,278)
Balance at December 31, 2002	\$ 10,739	\$ 5,655	\$ 16,394
Additional accruals	1,407	544	1,951
Cash expenditures	(3,382)	(726)	(4,108)
Balance at March 31, 2003	\$ 8,764	\$ 5,473	\$ 14,237
Additional accruals	1,193	87	1,280
Cash expenditures	(2,548)	(714)	(3,262)

Balance at June 30, 2003	\$	7,409	\$	4,846	\$	12,255
Cash expenditures		(1,571)		(537)		(2,108)
<b>Balance at September 30, 2003</b>	<b>\$</b>	<b>5,838</b>	<b>\$</b>	<b>4,309</b>	<b>\$</b>	<b>10,147</b>

### Integration Costs

During the third quarter of 2003, the Company incurred integration expenses of \$3.8 million in conjunction with the integration of IFC, of which over 80% resulted from cash payments. During the second and first quarters of 2003, the Company incurred integration expenses of \$5.7 million and \$6.4 million, respectively. This compares with \$8.1 million recognized in the first nine months of 2002.

Expenses classified as integration represent period costs associated with acquisition-related activities such as relocation of product lines from closing to receiving facilities, realignment of receiving facilities, performance and retention bonuses, idle manufacturing costs, costs related to the integration team and asset impairments.

### Restructuring and Integration

The Company has largely completed its restructuring and integration activities related to IFC, except for certain European activities. The Company expects to incur additional restructuring and integration costs of approximately \$4.0 million in the fourth quarter of 2003. Payments from the restructuring accrual will continue into 2004 and 2005 due to the timing of severance obligations in Europe.

## Liquidity and Capital Resources

### Cash Flow Analysis

Cash generated by operations and borrowings available under the Company's existing revolving credit facility are its primary sources of short-term liquidity. Cash flows provided by operating activities in the three and nine months of 2003 were \$16.0 million and \$113.4 million, respectively. This compares with cash flows provided by operating activities in the three and nine months of 2002 of \$47.0 million and \$127.1 million, respectively. The decrease in cash flows provided by operating activities in the current quarter compared with the prior year quarter relates primarily to domestic pension plan contributions made in 2003, but not required in 2002, as further discussed below.

Working capital reductions provided operating cash flow of \$16.5 million in the three months and were about flat compared with the prior year. Working capital reductions provided \$52.6 million of cash flow for the nine months compared with \$9.5 million in the prior year period. The improvement in working capital for the nine months reflects the Company's continued emphasis on improving accounts receivable collections and reducing inventory. Accounts receivable for the nine months

generated \$70.8 million of cash flow compared with \$46.3 million in the prior year. The improvement in accounts receivable primarily reflects improved collections along with the cash benefit of incremental factoring for the nine months of \$21.4 million as discussed in Note 8 and lower sales volume. Days' sales outstanding improved to 70 days from 78 days at September 30, 2002. Inventory reductions contributed \$10.1 million of cash flow for the first nine months of 2003, compared with a use of cash of \$15.0 million in the prior year. The majority of the inventory reduction was in finished goods, offset in part by an increase in project-related work in process inventory required to support shipments of products in backlog. As a result of the inventory reduction, inventory turns improved to 3.6 times at September 30, 2003 compared with 3.4 times at September 30, 2002.

In 2003, the Company contributed into its domestic pension plans \$21.7 million in the third quarter and \$24.5 million for the nine months. The 2003 contributions exceeded the minimum amounts required by the rules and regulations of the U.S. Department of Labor. No contributions were required or made in the previous year periods. The Company is not required and does not expect to contribute to the domestic pension fund in the fourth quarter of 2003. Contribution levels in 2004 will be dependent upon the Company's desired funding status, pension asset returns and results of operations and cash flows during 2004, but the minimum requirement is estimated at approximately \$18 million. The increase in pension funding in 2003 primarily resulted from the decline in the value of the pension plan assets caused by negative equity market returns over the past few years, an increase in the number of plan participants primarily due to the IFC and Ingersoll-Dresser Pump Company acquisitions and lower discount rates used to calculate funding.

Other operating cash flow factors in the current year included cash outflows associated with the IFC integration and restructuring program of \$5.1 million in the quarter and \$23.8 million for the first nine months of 2003. This compares with prior year cash outflows of \$7.1 million in the third quarter and \$8.8 million in the nine months. Comparisons between years were also affected by a \$23 million tax refund received in the second quarter of the prior year related to the utilization of net operating loss carrybacks enabled in 2002 by U.S. tax law changes.

The Company believes cash flows from operating activities combined with availability under its existing revolving credit agreement and its existing cash balance will be sufficient to enable the Company to meet its cash flow needs for the next 12 months. However, cash flows from operations could be adversely affected by economic, political and other risks associated with sales of the Company's products, operational factors, competition, fluctuations in foreign exchange rates and fluctuations in interest rates, among other factors.

### Payments for Acquisitions

On May 2, 2002, the Company completed its acquisition of IFC for an aggregate purchase price of \$535 million, subject to adjustment pursuant to the terms of the purchase and sale agreement. By acquiring IFC, one of the world's foremost manufacturers of valves, actuators and associated

flow control products, Flowserve believes that it is the world's second largest manufacturer of valves. The Company financed the acquisition and associated transaction costs by issuing 9.2 million shares of common stock in April 2002 for net proceeds of approximately \$276 million and through new borrowings under its senior credit facilities.

The operating results of IFC have been included in the consolidated statements of operations from May 2, 2002, the date of acquisition. The Company has completed its purchase price allocation of IFC and expects no further revisions.

The Company regularly evaluates acquisition opportunities of various sizes. The cost and terms of any financing to be raised in conjunction with any acquisition, including the Company's ability to raise economical capital, is a critical consideration in any such evaluation.

### Capital Expenditures

Capital expenditures were \$6.4 million for the third quarter of 2003 and \$19.1 million for the first nine months of 2003. This compares with \$7.1 million for the third quarter of 2002 and \$21.9 million for the first nine months of 2002. Capital expenditures were funded primarily by operating cash flows. For the full year 2003, the Company's capital expenditures are expected to total under \$30 million.

The Company received cash on disposal of assets of \$2.2 million in the current year nine-month period compared with \$4.4 million in the prior year period. The disposals reflect the sale of excess fixed assets made available through its acquisition-related integration activities.

## Financing

### Senior Credit Facilities

As of September 30, 2003 and December 31, 2002, the Company's senior credit facilities are composed of Tranche A and Tranche C term loans and a revolving credit facility. Tranche A consists of a U.S. Dollar denominated tranche and a Euro denominated tranche, the latter of which is a term note due in 2006. During the nine months ended September 30, 2003, the Company made optional debt prepayments of \$121 million, including \$36 million during the third quarter after consideration of \$4 million of incremental borrowings under the revolving credit facility. In 2002, the Company made \$33.8 million of mandatory and \$170 million of optional prepayments on the term loans. As a consequence of the optional prepayments begun in 2002, the Company has no scheduled payments due until December 31, 2003, when \$0.9 million is due. As of September 30, 2003, the Company has total scheduled principal payments of \$78.3 million due in 2004.

The term loans, which were amended and restated in connection with the IFC acquisition, require scheduled principal payments which began in 2001 for the Tranche A loan and in 2002 for the Tranche C loan. The Tranche A and Tranche C loans have ultimate maturities of June 2006 and June 2009, respectively. The term loans bear floating interest rates based on LIBOR plus a borrowing spread, or the prime rate plus a borrowing spread, at the option of the Company. The borrowing spread for the senior credit facilities can increase or decrease based on the leverage ratio as defined in the credit facility and on the Company's public debt ratings.

As part of the senior credit facilities, the Company also has a \$300 million revolving credit facility that expires in June 2006. The revolving credit facility also allows the Company to issue up to \$200 million in letters of credit. As of September 30, 2003, the Company had \$4.0 million outstanding under the revolving credit facility, whereas no amounts were outstanding thereunder at December 31, 2002. The Company had issued \$44.7 million in letters of credit under the facility, which reduced borrowing capacity of the facility to \$251.3 million at September 30, 2003. This compares with a borrowing capacity of \$248.2 million at December 31, 2002.

The Company is required, under certain circumstances as defined in the credit facility, to use a percentage of excess cash generated from operations to reduce the outstanding principal of the term loans in the following year. No additional principal payments became due in 2003 or 2002 under this provision.

### Senior Subordinated Notes

At September 30, 2003, the Company had \$188.5 million and EUR 65 million (equivalent to \$75.8 million) face value of Senior Subordinated Notes outstanding.

The Senior Subordinated notes were originally issued in 2000 at a discount to yield 12.5%, but have a coupon interest rate of 12.25%. Approximately one-third of these Senior Subordinated Notes were repurchased at a premium in 2001 utilizing proceeds from an equity offering, in accordance with the provisions of the Company's indenture.

Beginning in August 2005, all remaining Senior Subordinated Notes outstanding become callable by the Company at 106.125% of face value. Interest on the Notes is payable semi-annually in February and August.

### Debt Covenants and Other Matters

The provisions of the Company's senior credit facilities require it to meet or exceed specified defined financial covenants, including a leverage ratio, an interest coverage ratio, and a fixed charge coverage ratio. Further, the provisions of these and other debt agreements generally limit or restrict indebtedness, liens, sale and leaseback transactions, asset sales, and payment of dividends, capital expenditures, and other activities. As of September 30, 2003, the Company was in compliance with all covenants under its debt facilities, as illustrated below:

- an actual leverage ratio of 3.73 compared with a permitted maximum of 4.0;
- an actual interest coverage ratio of 3.04 compared with a permitted minimum of 2.25; and
- an actual fixed charge ratio of 1.9 compared with a required minimum of 1.1.

While the Company expects to continue to comply with such covenants in the future, there can be no assurance that it will do so. The following is a summary of net debt (debt less cash) to capital at various dates since 2000:

<b>September 30, 2003</b>	<b>53.9%</b>
December 31, 2002	58.0%
September 30, 2002	60.5%
December 31, 2001	71.3%
December 31, 2000	78.1%

The net debt to capital ratio has decreased due to the impact of the common stock offerings, repayments under the senior credit facilities and increases in shareholders' equity resulting from continued earnings and favorable foreign currency translation.

Although the net debt to capital ratio has improved over the past year, the Company has significant levels of indebtedness relative to shareholders' equity. While this ratio is not necessarily indicative of the Company's future ability to raise funds, its level of indebtedness may increase its vulnerability to adverse economic and industry conditions, may require it to dedicate a substantial portion of its cash flow from operating activities to pay indebtedness and could limit its ability to borrow additional funds or raise additional capital.

## Contractual Obligations and Commercial Commitments

The following table presents a summary of the Company's contractual obligations at September 30, 2003:

(Amounts in millions)	Payments Due By Period					Total
	Remainder of 2003	2004	2005-2006	2007-2008	2009 & Beyond	
Long-term debt and capital lease obligations	\$ 4.9	\$ 78.3	\$ 150.9	\$ 347.8	\$ 400.5	\$ 982.4
Operating leases	5.4	15.9	21.6	12.1	14.8	69.8
Unconditional purchase obligations	—	—	—	—	—	—
Other obligations	—	—	—	—	—	—

The following table presents a summary of the Company's commercial commitments at September 30, 2003:

(Amounts in millions)	Commitment Expiration By Period					Total
	Remainder of 2003	2004	2005-2006	2007-2008	2009 & Beyond	
Letters of credit	\$ 55.9	\$ 43.5	\$ 35.7	\$ 4.9	\$ 31.0	\$ 171.0
Surety bonds	59.1	7.7	13.8	1.4	—	82.0
Other commitments	—	—	—	—	—	—

The Company expects to satisfy these commitments by performing under its contracts.

## Recent Accounting Developments

### Pronouncements Implemented

In August 2001, the FASB issued SFAS No. 143, "Accounting for Asset Retirement Obligations". SFAS No. 143 addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. Generally, this pronouncement requires companies to recognize the fair value of liabilities for retiring their facilities at the point that legal obligations associated with their retirement are incurred, with an offsetting increase to the carrying value of the facility. The expense associated with the retirement becomes a component of a facility's depreciation, which is recognized over its useful life. The Company adopted SFAS No. 143 on January 1, 2003, however the adoption did not have a significant effect on its consolidated financial position or results of operations due to limited abandonment and retirement obligations associated with its facilities.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." The most significant impact of SFAS No. 145 is to eliminate the requirement that gains and losses from the extinguishment of debt be classified as extraordinary items unless they are infrequent and unusual in nature. The Company adopted SFAS No. 145 on January 1, 2003 and has reclassified its previously reported extraordinary items from the second, third and fourth quarters of 2002, which relate to early extinguishment of debt, to become a component of earnings before income taxes.

In July 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized initially at fair value when the liability is incurred. Under previous



accounting rules, costs to exit or dispose of an activity were generally recognized at the date that the exit or disposal plan was committed to and communicated. The Company adopted SFAS No. 146 on January 1, 2003 to account for exit and disposal activities arising after that date. See Note 11, "Restructuring and Integration of IFC" in the Consolidated Financial Statements, for a detailed discussion of the Company's current restructuring initiatives.

In October 2002, the FASB issued SFAS No. 147, "Acquisitions of Certain Financial

Institutions", which became effective for the Company upon issuance. SFAS No. 147 does not have applicability to the Company and therefore its implementation did not impact the financial position or results of operations.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation", which became effective for the Company upon its issuance. SFAS No. 148 provides three transition options for companies that account for stock-based compensation, such as stock options, under the intrinsic-value method to convert to the fair value method. SFAS No. 148 also revised the prominence and character of the disclosures related to companies' stock-based compensation. The Company is evaluating whether to adopt during the fourth quarter of 2003 a transition option to include all stock-based compensation in income under the provisions of SFAS No. 148. The Company has included the disclosures prescribed by SFAS No. 148 within Note 1 of the consolidated financial statements.

During November 2002, the FASB issued FASB Interpretation (FIN) No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others". FIN No. 45 generally requires a guarantor to recognize a liability for obligations arising from guarantees. FIN No. 45 also requires new disclosures for guarantees meeting certain criteria outlined in that pronouncement. The disclosure requirements of FIN No. 45 became effective for the Company at December 31, 2002 and were implemented as of that date. The recognition and measurement provisions of FIN No. 45 became effective on January 1, 2003 and have been implemented for guarantees issued after that date.

In April 2003, the FASB issued SFAS No. 149, "Amendment of Statement 133 on Derivative Instruments and Hedging Activities." SFAS No. 149 amends and clarifies the accounting and reporting for derivative contracts, including hedges. The amendments and clarifications under SFAS No. 149 generally serve to codify the conclusions reached by the Derivatives Implementation Group, to incorporate other FASB projects on financial instruments, and to clarify other implementation issues. SFAS No. 149 became effective prospectively for the Company for derivative contracts entered into or modified after June 30, 2003. The Company does not expect that the implementation of SFAS No. 149 will have a material effect on its consolidated financial position or results of operations.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of Both Liabilities and Equity." SFAS No. 150 generally requires the recognition as liabilities in the balance sheet for obligations under financial instruments possessing both liability and equity characteristics, such as mandatorily redeemable instruments, obligations to repurchase equity shares by transferring assets and obligations to issue a variable number of shares. SFAS No. 150 became effective for the Company beginning July 1, 2003 at which time the Company had no instruments governed by the pronouncement to be incorporated into its liabilities. Thus the implementation of SFAS No. 150 had no material effect on the Company's consolidated financial position or results of operations.

#### Pronouncement Not Yet Implemented

During January 2003, the FASB issued FIN No. 46, "Consolidation of Variable Interest Entities". FIN No. 46 provides guidance for companies having ownership of variable interest entities, which includes entities typically referred to as special purpose entities, in determining whether to consolidate such variable interest entities. FIN No. 46 has immediate applicability for variable interest entities created after January 31, 2003 or interests in variable interest entities obtained after that date. For interests in variable interest entities obtained prior to February 1, 2003, FIN No. 46 became effective on July 1, 2003. The Company has completed the evaluation for its significant joint ventures and continues to evaluate the impact of this pronouncement, but does not believe that its adoption will have a significant effect on the Company's consolidated financial position or results of operations.

#### Forward-Looking Information is Subject to Risk and Uncertainty

This Report on Form 10-Q and other written reports and oral statements made from time-to-time by the Company contain various forward-looking statements and include assumptions about the Company's future financial and market conditions, operations and results. These statements are based on current expectations and are subject to significant risks and uncertainties. They are made pursuant to safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Among the many factors that could cause actual results to differ materially from the forward-looking statements are:

- changes in the financial markets and the availability of capital;
- changes in the already competitive environment for the Company's products or competitors' responses to the Company's strategies;
- the Company's ability to integrate past and future acquisitions into its management and operations;
- political risks, military actions or trade embargoes affecting customer markets, including the aftermath of war with Iraq and its potential impact on Middle Eastern markets and global petroleum producers;
- the health of the petroleum, chemical, power and water industries;
- economic conditions and the extent of economic growth in areas inside and outside the United States;
- unanticipated difficulties or costs associated with the implementation of systems, including software;
- the Company's relative geographical profitability and its impact on the Company's utilization of foreign tax credits;
- the recognition of expenses associated with adjustments to realign the combined Company and IFC facilities and other capabilities with its strategic and business conditions, including, without limitation, expenses incurred in integrating and restructuring operations

- to incorporate IFC facilities;
- the Company's ability to meet the financial covenants and other requirements in its financing agreements;
- further repercussions from the terrorist attacks of September 11, 2001, the threat of future attacks and the response of the United States to those attacks;
- technological developments in the Company's products as compared with those of its competitors;
- changes in prevailing interest rates and the effective interest costs which the Company bears; and
- adverse changes in the regulatory climate and other legal obligations imposed on the Company.

The Company undertakes no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise.

### Item 3. Quantitative and Qualitative Disclosure of Market Risks

The Company has market risk exposure arising from changes in interest rates and foreign currency exchange rate movements.

The Company's earnings are impacted by changes in short-term interest rates as a result of borrowings under its credit facility, which bear interest based on floating rates. At September 30, 2003, after the effect of interest rate swaps, the Company had approximately \$505 million of variable rate debt obligations outstanding with a weighted average interest rate of 3.86%. A hypothetical change of 100-basis points in the interest rate for these borrowings, assuming constant variable rate debt levels, would have changed interest expense by approximately \$1.3 million for the quarter ended September 30, 2003.

The Company is exposed to credit-related losses in the event of non-performance by counterparties to financial instruments including interest rate swaps, but it expects all counterparties to meet their obligations given their creditworthiness. As of September 30, 2003, the Company had \$215.0 million of notional amount in outstanding interest rate swaps with third parties with maturities through November 2006 compared to \$150.0 million as of the same period in 2002.

The Company employs a foreign currency hedging strategy to minimize potential losses in earnings or cash flows from unfavorable foreign currency exchange rate movements. These strategies also minimize potential gains from favorable exchange rate movements. Foreign currency exposures arise from transactions, including firm commitments and anticipated transactions, denominated in a currency other than an entity's functional currency and from foreign-denominated revenues and profits translated back into U.S. dollars. Based on a sensitivity analysis at September 30, 2003, a 10% adverse change in the foreign currency exchange rates could impact the Company's results of operations by \$3.7 million. The primary currencies to which the Company has exposure are the Euro, British pound, Canadian dollar, Mexican peso, Japanese yen, Singapore dollar, Brazilian real, Australian dollar, Argentinean peso and Venezuelan bolivar.

Exposures are hedged primarily with foreign currency forward contracts that generally have maturity dates less than one year. Company policy allows foreign currency coverage only for identifiable foreign currency exposures and, therefore, the Company does not enter into foreign currency contracts for trading purposes where the objective would be to generate profits. As of September 30, 2003, the Company had an U.S. dollar equivalent of \$73.0 million in outstanding forward contracts with third parties compared with \$58.3 million at September 30, 2002.

Generally, the Company views its investments in foreign subsidiaries from a long-term perspective, and therefore, does not hedge these investments. The Company uses capital structuring techniques to manage its investment in foreign subsidiaries as deemed necessary.

The Company incurred net foreign currency losses of \$5.2 million in the third quarter of 2003 compared with losses of \$14.1 million in the third quarter of 2002. Foreign currency gains total \$24.2 million for the nine months ended September 30, 2003, compared with gains of \$8.6 million in 2002. The currency gains in 2003 compared with 2002 reflect strengthening of the Euro and the British Pound versus the U.S. dollar, partially offset by weakening of the Argentinean peso, Brazilian real and Venezuelan bolivar.

### Item 4. Controls and Procedures

#### Disclosure Controls and Procedures

The Company's Chief Executive Officer (CEO) and Chief Financial Officer (CFO) have evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures, as required by the rules of the Securities and Exchange Commission, as of the end of the period covered by this report and have determined that such controls and procedures effectively alert them to material information relating to the Company and its consolidated subsidiaries that is required to be included in the Company's periodic public filings.

#### Internal Controls

The Company's CEO and CFO have primary responsibility for the accuracy of the financial information that is presented in this report. To satisfy their responsibility for financial reporting, they have established internal controls and procedures which they believe are adequate to provide reasonable assurance that the Company's assets are protected from loss. These internal controls are reviewed by the Company's management in order to ensure compliance and by the independent accountants to determine the nature, timing and extent of their audit work. In addition, the Company's Audit/Finance Committee, which is composed entirely of outside directors, meets regularly with management and PricewaterhouseCoopers LLP, the independent auditors, to review accounting, auditing and financial matters. The Audit/Finance Committee and the independent auditors have regularly scheduled meetings with each other, with or without management being present.



There have been no significant changes in the Company's internal controls or in other factors that could significantly affect internal controls subsequent to the date of the CEO's and CFO's most recent evaluation. Additionally, there have been no corrective actions required with regard to significant deficiencies or material weaknesses of internal controls.

The Company has an established code of ethics. The CEO, CFO and all senior financial managers have signed statements indicating their acknowledgement of and compliance with this code.

## PART II OTHER INFORMATION

### Item 1. Legal Proceedings

During the quarter ended September 30, 2003, related class action lawsuits were filed in federal court, in the Northern District of Texas, alleging that the Company violated federal securities law during a period beginning on October 23, 2001 and ending September 27, 2002. The complaints have been consolidated and generally seek unspecified compensatory damages and recovery of costs. The complaints also named Mr. C. Scott Greer, Chairman, President and Chief Executive Officer and Ms. Renee J. Hornbaker, Vice President and Chief Financial Officer as individual defendants. The Company strongly believes that the lawsuits are without any merit and plans to vigorously defend the case.

The Company is also involved in ordinary routine litigation incidental to its business, none of which we believe to be material to the Company's financial condition. For further information about such litigation, see Note 14 of the Consolidated Financial Statements provided in Part I of this Form 10-Q, which is incorporated by reference.

### Item 2. Changes in Securities and Use of Proceeds

None.

### Item 4. Submission of Matters to Vote of Security Holders

None.

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### Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits 31.1 and 31.2

Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

(b) Exhibits 32.1 and 32.2

Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(c) Reports on Form 8-K

None.

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## SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FLOWERVE CORPORATION  
(Registrant)

/s/ RENÉE J. HORNBAKER

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Renée J. Hornbaker  
Vice President and Chief Financial Officer

Date: November 7, 2003

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## Exhibits Index

Exhibit Number	Description
31.1	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

CERTIFICATION PURSUANT TO SECTION 302  
OF THE SARBANES-OXLEY ACT OF 2002

I, C. Scott Greer, Chief Executive Officer of the Flowserve Corporation, certify that:

- (1) I have reviewed this quarterly report on Form 10-Q of Flowserve Corporation;
- (2) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- (3) Based on my knowledge, the financial statements, and other financial information in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- (4) The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
  - c. Evaluated the effectiveness of the registrant's disclosure controls and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this quarterly report based on such evaluation; and
  - d. Disclosed in this quarterly report is any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- (5) The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the board of directors:
  - a. All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 7, 2003

/s/ C. SCOTT GREER

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C. Scott Greer  
Chief Executive Officer

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QuickLinks

[Exhibit 31.1](#)

CERTIFICATION PURSUANT TO SECTION 302  
OF THE SARBANES-OXLEY ACT OF 2002

I, Renée J. Hornbaker, Chief Financial Officer of the Flowserve Corporation, certify that:

- (1) I have reviewed this quarterly report on Form 10-Q of Flowserve Corporation;
- (2) Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- (3) Based on my knowledge, the financial statements, and other financial information in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- (4) The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
  - c. Evaluated the effectiveness of the registrant's disclosure controls and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this quarterly report based on such evaluation; and
  - d. Disclosed in this quarterly report is any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- (5) The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the board of directors:
  - a. All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 7, 2003

/s/ RENÉE J. HORNBAKER

Renée J. Hornbaker  
Vice President and Chief Financial Officer

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QuickLinks

[Exhibit 31.2](#)

[QuickLinks](#) -- Click here to rapidly navigate through this document

**Exhibit 32.1**

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Flowserve Corporation (the "Company") on Form 10-Q for the period ending September 30, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, C. Scott Greer, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ C. SCOTT GREER

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C. Scott Greer  
Chief Executive Officer

Date: November 7, 2003

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QuickLinks

[Exhibit 32.1](#)

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**Exhibit 32.2**

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Flowserve Corporation (the "Company") on Form 10-Q for the period ending September 30, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Renée J. Hornbaker, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

/s/ RENÉE J. HORNBAKER

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Renée J. Hornbaker  
Vice President and Chief Financial Officer

Date: November 7, 2003

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QuickLinks

[Exhibit 32.2](#)